

**Investor
Presentation
Q1 FY2022-23**

July 2022



**Bandhan
Bank**

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Key Highlights



Bandhan
Bank

Key Highlights

Bandhan Bank - Overview

- Housing Finance division has achieved its best ever growth of 27% YoY
- Retail division grew 62% YoY, Commercial Banking division grew 81% YoY
- Loan portfolio (on book + off book + TLTRO + PTC) for Q1 FY 22-23 grew 20% Y-o-Y
- Deposits grew by 20% Y-o-Y in Q1 FY 22-23; Retail Deposit to Total Deposit at 78.4%
- Gross NPA is at 7.3% & Net NPA is at 1.9% vs. 6.5% and 1.7% respectively in previous quarter
- Added 0.6 million Customer during the quarter with total customer base reaching to 26.9 million (EEB- 20.2 million, Non EEB – 6.7 million)
- Geographical diversification of EEB portfolio on track- West Bengal and Assam contribution is less than 50%, with West Bengal share at 40% and Assam share at 9% of EEB portfolio as on Q1 FY 2022-23

Snapshot of operations Q1 FY 2022-23

Total Deposits ₹ 930.6 bn

Total Loans and advances ₹ 966.5 bn¹

Net Interest Margin (NIM) 8.0%

CASA Ratio 43.2%

ROAA (%) 2.5%

ROAE (%) 20%



34
States & UTs



566
Districts



1,190
Branches



429
ATMs



4,450
Banking Units



61,247
Employees



26.9mn
Customers



44.4%
EEB* Group based loans

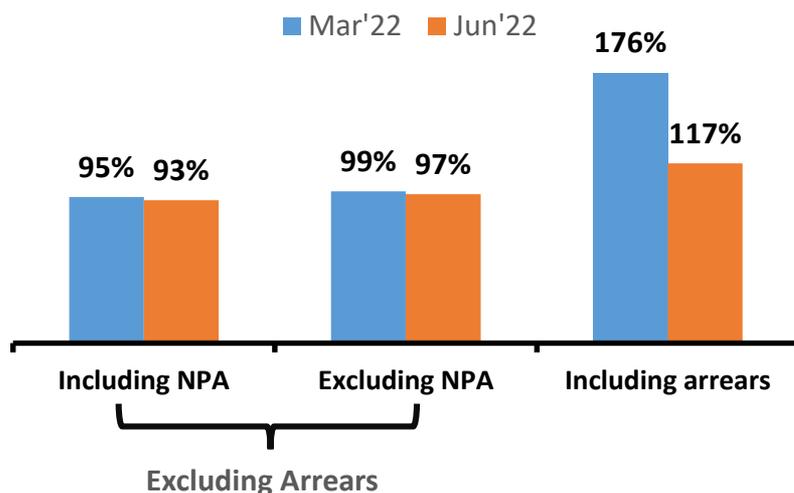
1. On book + Off Book (including TLTRO ₹ 2.2 bn and PTC of ₹ 3.3 bn)

*Emerging Entrepreneurs Business (Erstwhile Micro Banking Unit)

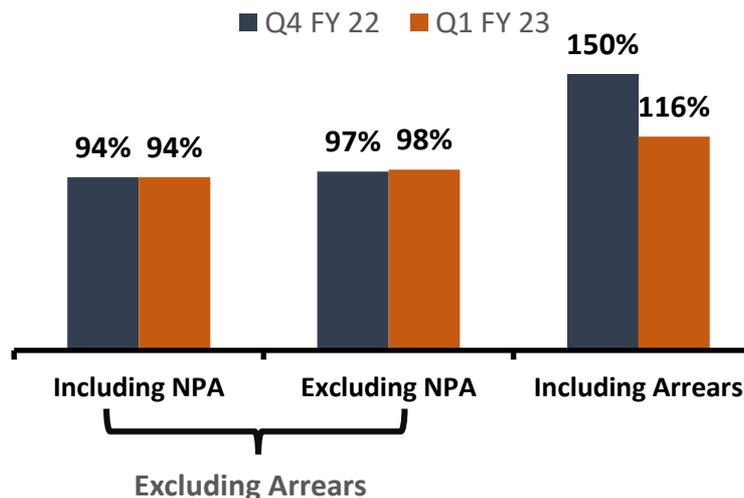
EEB Collection Efficiency

(Excluding Restructuring portfolio)

Collection Efficiency for the month



Collection Efficiency for the quarter



Collection Efficiency of top states

States	For the month of Mar'22	For the month of Jun'22	For Q4 FY 22	For Q1 FY 23
West Bengal	99%	98%	97%	98%
Assam	98%	93%	93%	95%
Rest of India	99%	98%	97%	98%
Total	99%	97%	97%	98%

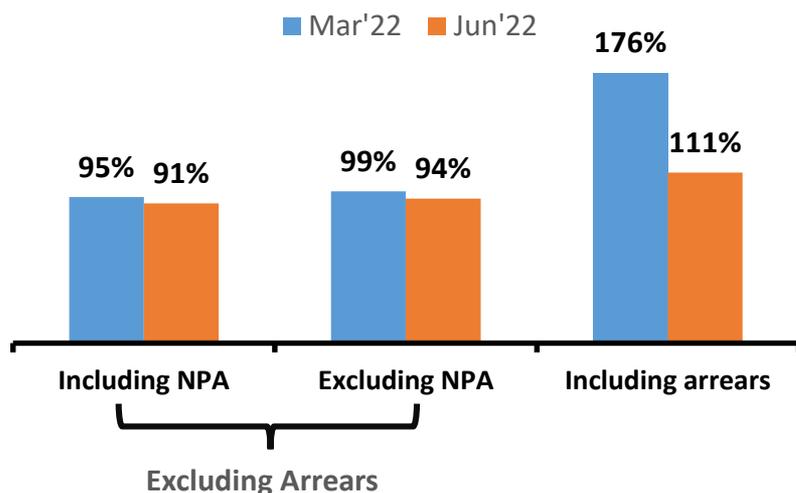
Customer Paying Profile

Category	For the month of Mar'22		For the month of Jun'22	
	Share of customers	Share of Receivables	Share of customers	Share of Receivables
Full Paying	93%	96%	90%	94%
Partial Paying	3%	3%	5%	5%
Non Paying	4%	1%	5%	1%
Total	100%	100%	100%	100%

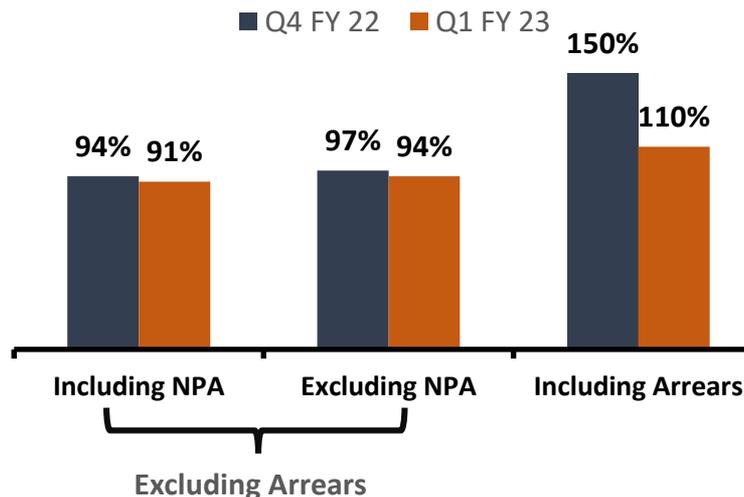
Out of 2% drop in Collection efficiency, 1% is due to floods in Assam and 1% due to seasonality

EEB Collection Efficiency (Including Restructuring portfolio)

Collection Efficiency for the month



Collection Efficiency for the quarter



Collection Efficiency of top states

States	For the month of Mar'22	For the month of Jun'22	For Q4 FY 22	For Q1 FY 23
West Bengal	99%	95%	97%	94%
Assam	98%	77%	93%	78%
Rest of India	99%	96%	97%	96%
Total	99%	94%	97%	94%

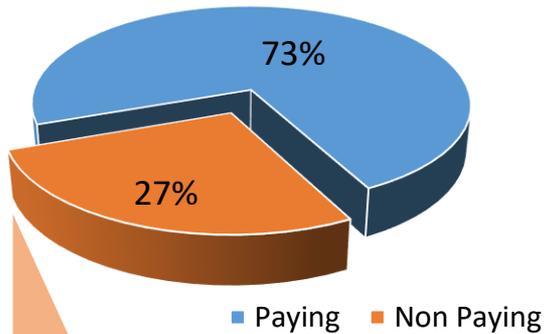
Customer Paying Profile

Category	For the month of Mar'22		For the month of Jun'22	
	Share of customers	Share of Receivables	Share of customers	Share of Receivables
Full Paying	93%	96%	87%	91%
Partial Paying	3%	3%	6%	6%
Non Paying	4%	1%	7%	3%
Total	100%	100%	100%	100%

The drop in CE is largely due to restructured customers' demand and floods in Assam

EEB NPA and Restructured customer payment pattern analysis for Q1 FY 23

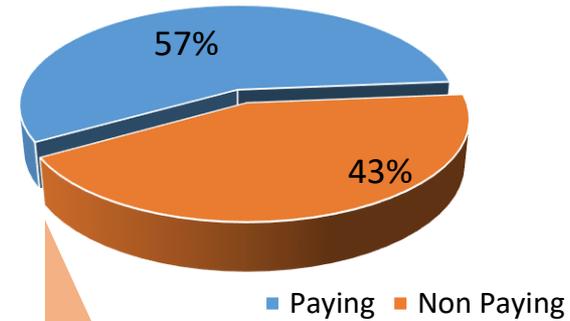
NPA customers payment pattern



States	Share of non paying customers
Assam	20%
Rest of India	80%
Total	100%

Majority of NPA customers continue to pay

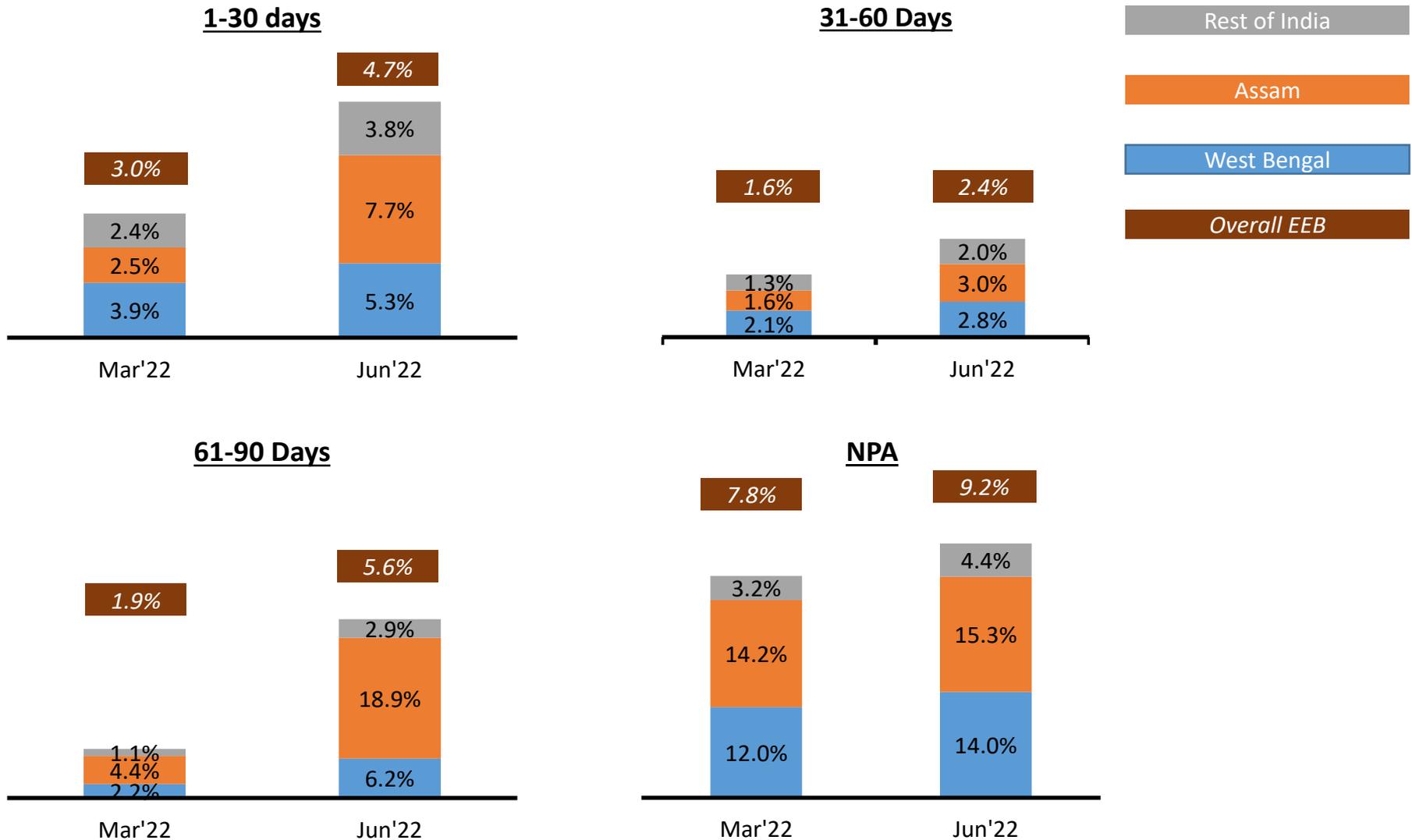
Restructured customers payment pattern



States	Share of non paying customers
Assam	38%
Rest of India	62%
Total	100%

More than 50% of the customers have paid in Q1

EEB DPD movement (Including Restructuring portfolio)

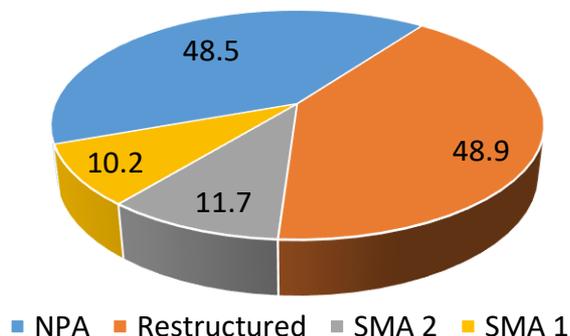


Increase in DPD positions is largely due to restructured customers' demand and floods in Assam which is expected to normalize in coming quarters

EEB stress pool coverage analysis

All amount in ₹ Bn.

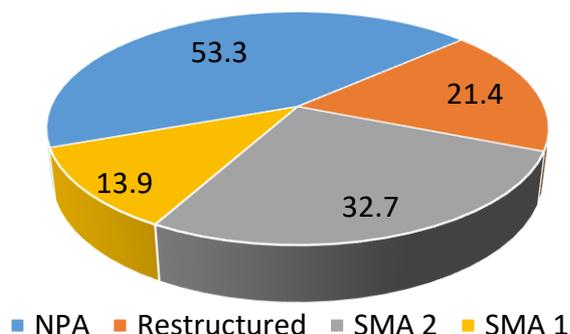
EEB Stress Pool - ₹ 119 Bn.



Mar'22

Coverage	Amount
Provision	69.7
Estimated recovery till 30 th Sep 2022	25
CGFMU recovery	25
Assam Relief Scheme*	Xx
Total	119.7

EEB Stress Pool - ₹ 121 Bn.



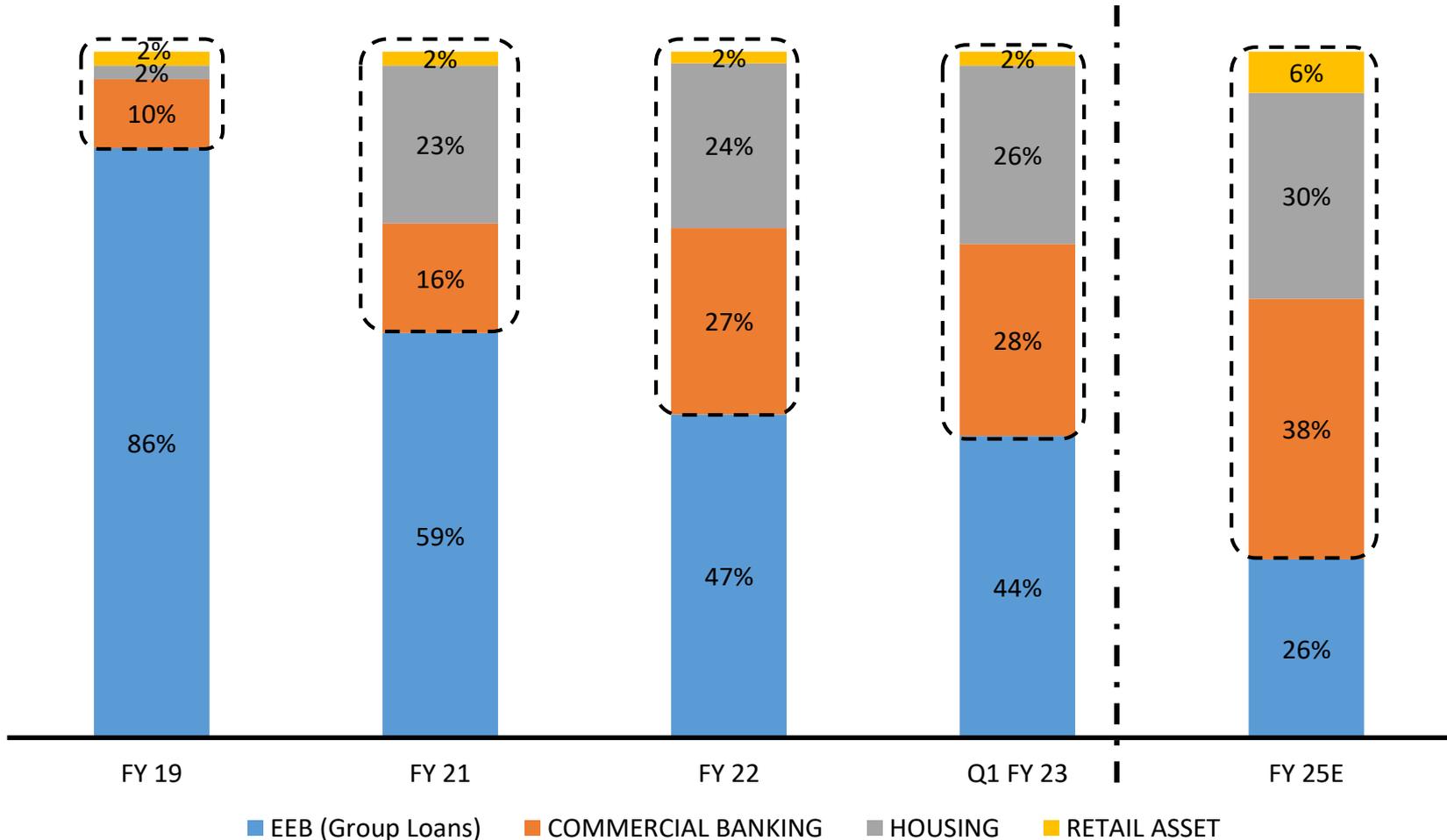
Jun'22

Coverage	Amount
Provision	76.0
Estimated recovery till 31 st Dec 2022	25
CGFMU recovery	25
Assam Relief Scheme*	Xx
Total	126.0

* Amount can't be ascertained today

Bank on track to achieve the diversification goal as envisaged in the strategy plan for FY 25

Diversification Target as per strategy Plan



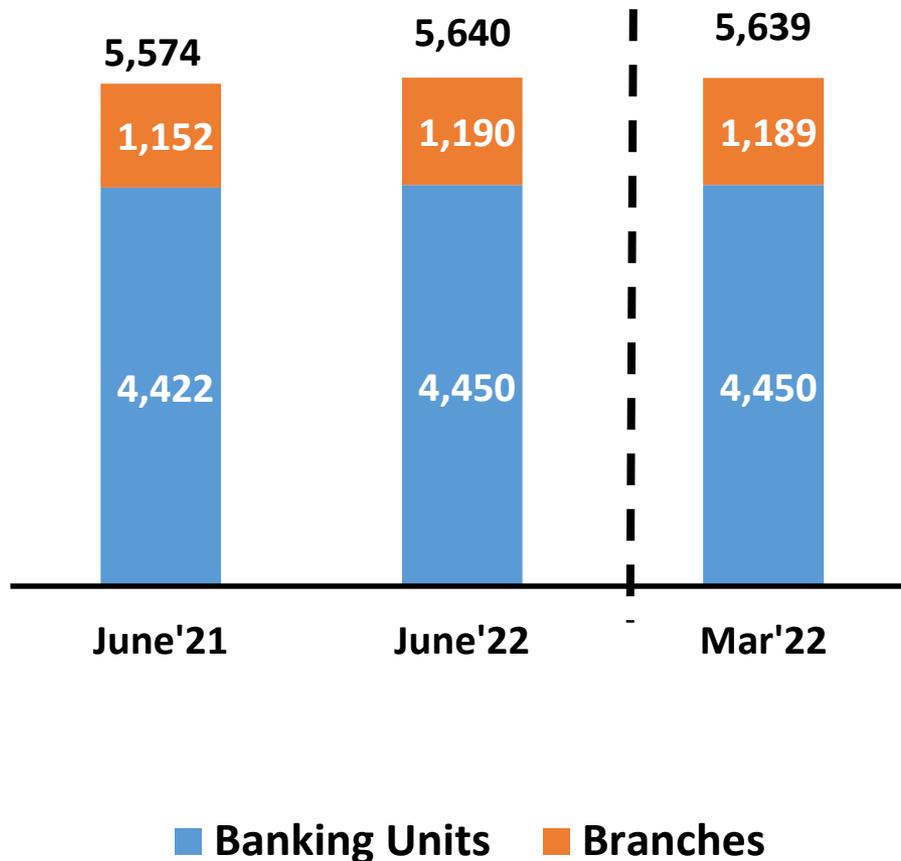
Business & Financial Overview



Bandhan
Bank

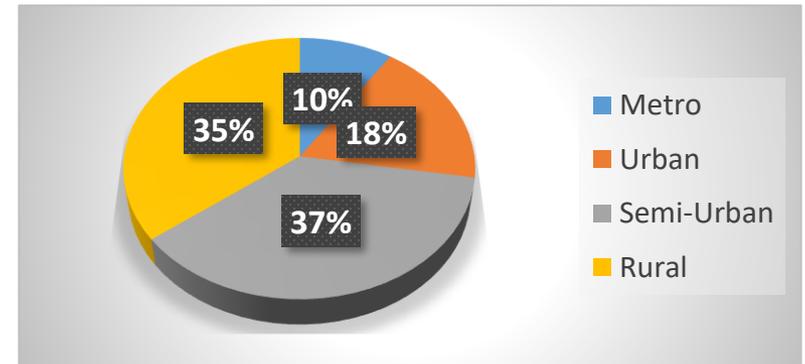
Geographical Distribution

Banking Outlets



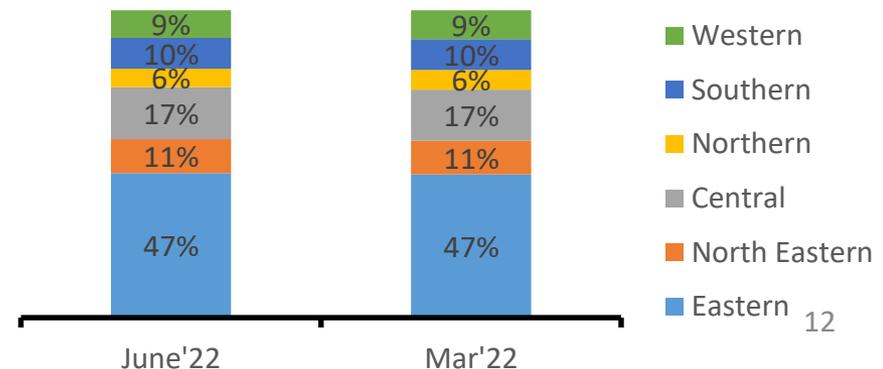
Focus on serving the rural & underbanked population

Banking Outlets as on 30th June 2022*



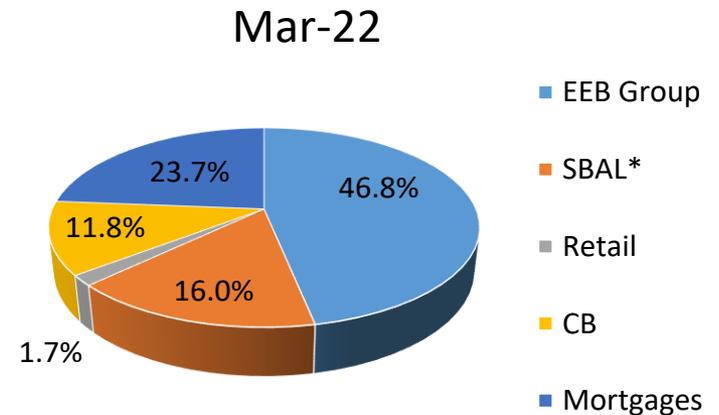
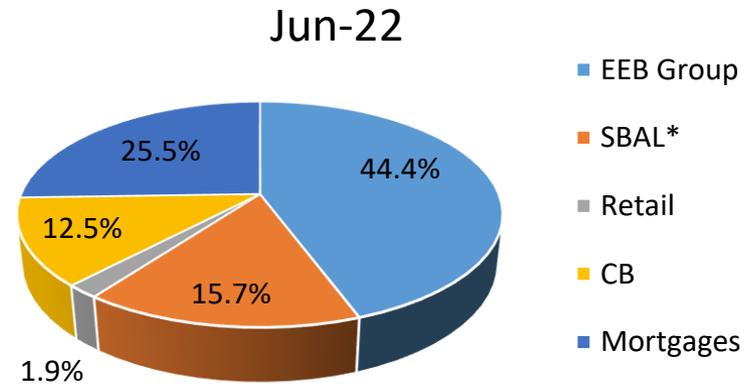
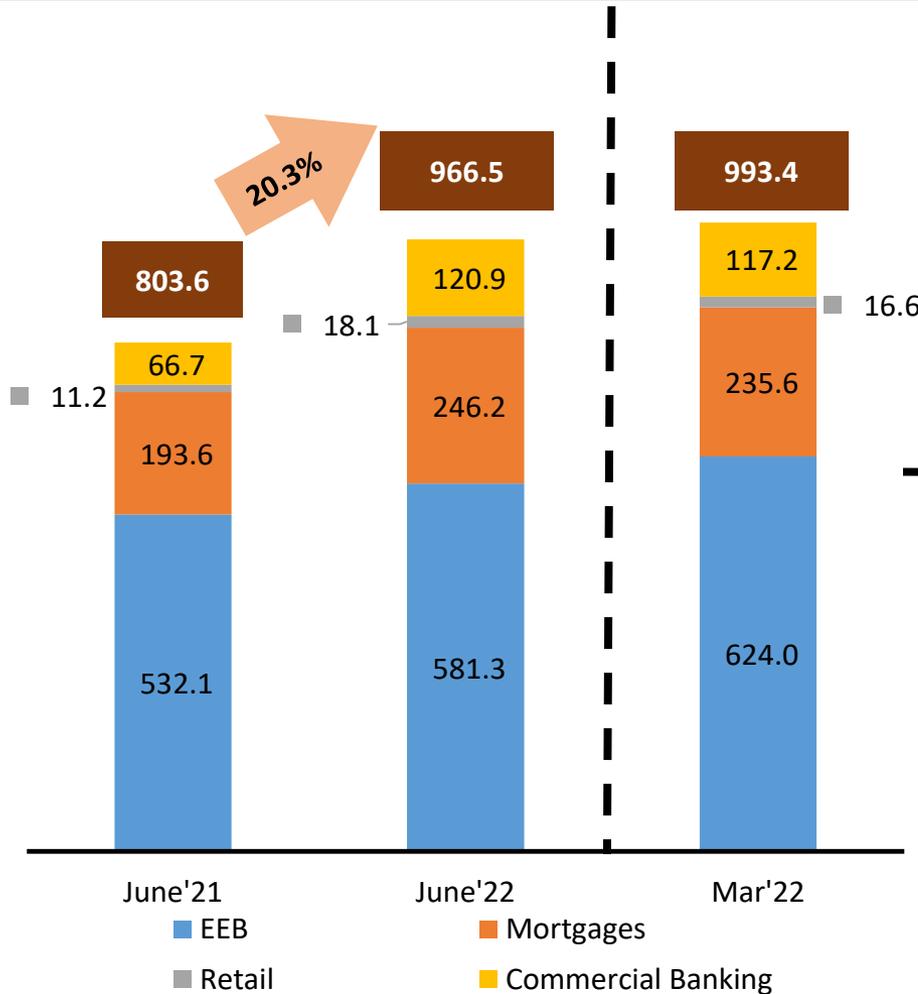
*Basis original classification at the time of opening

Diversifying presence with non-east increasing over 50% now



Asset Book Mix

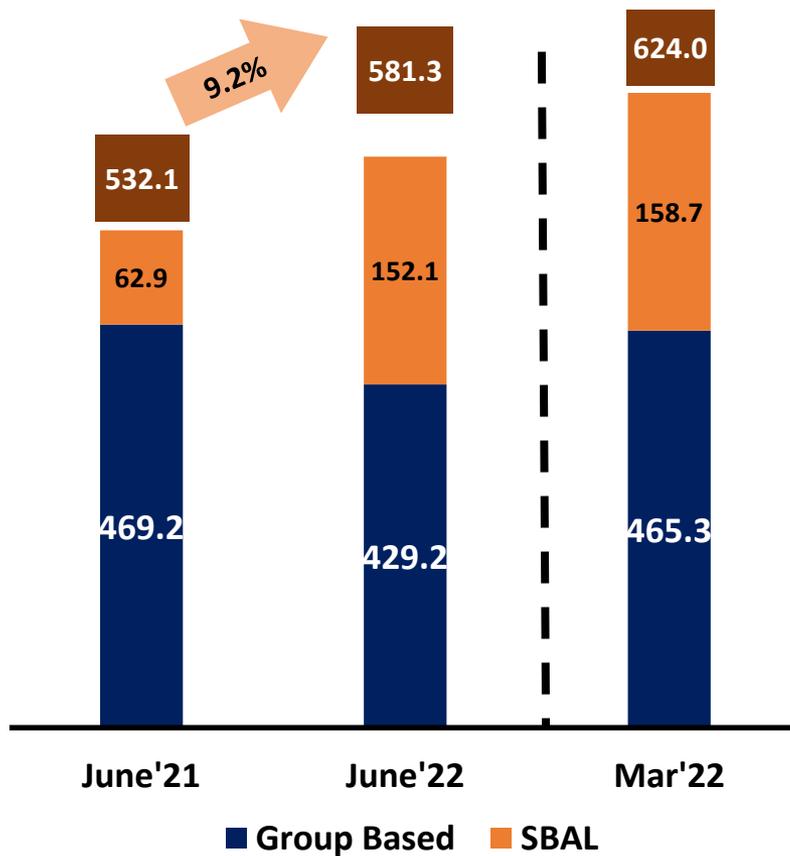
Total Advances (₹ in Billion)



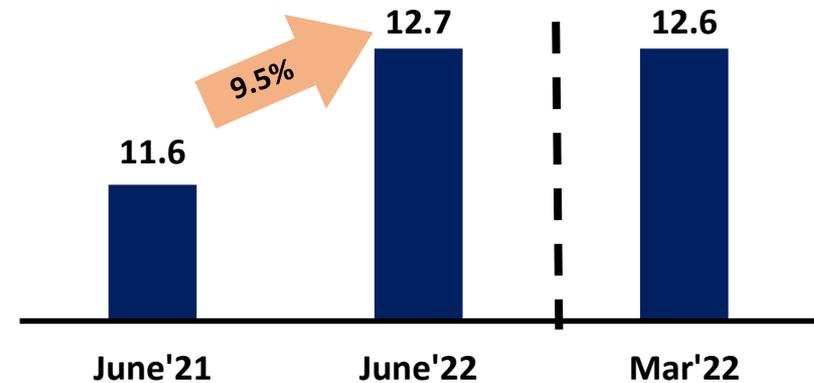
* Small Business and Agri Loans (Individual)

Emerging Entrepreneurs Business

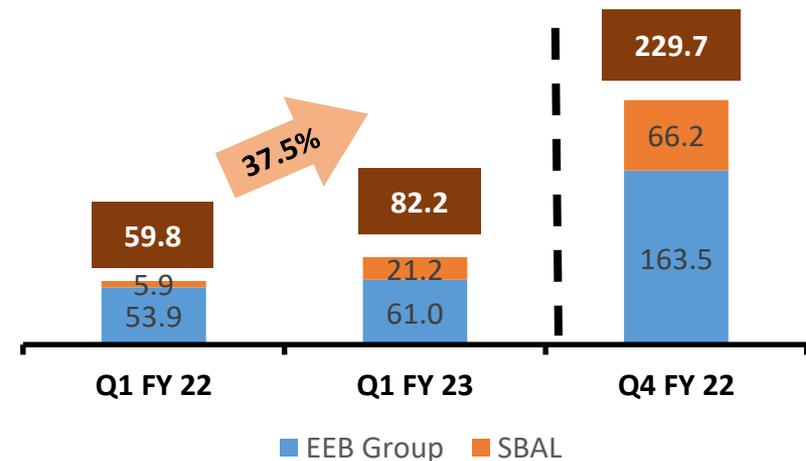
Emerging Entrepreneurs Asset Growth
(₹ in Billion)



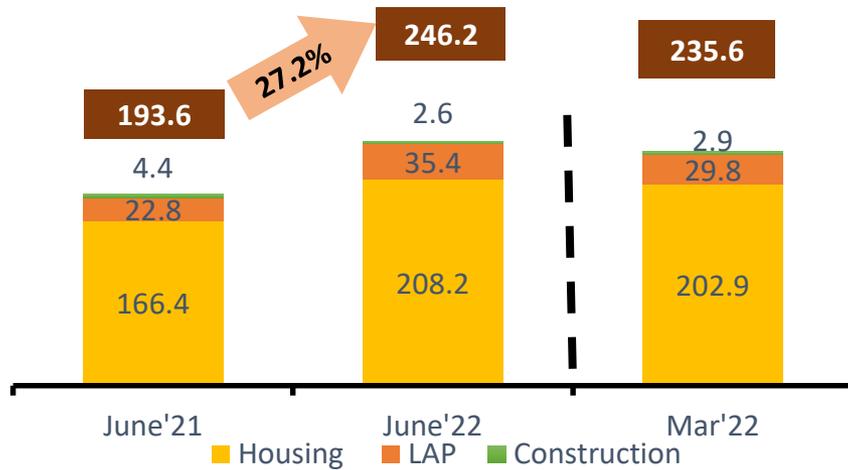
Number of Active Borrowers (Mn)



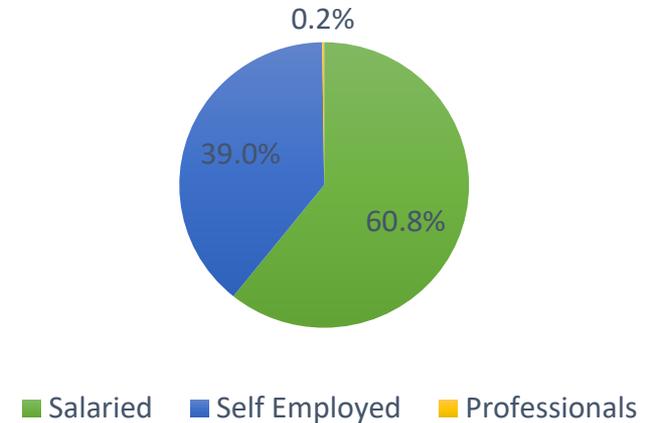
EEB Loan Disbursement (₹ in Billion)



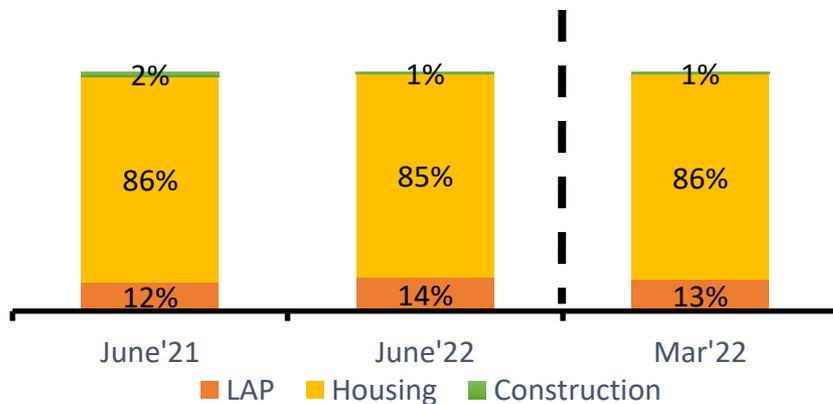
Housing Asset Bifurcation (₹ in Billion)



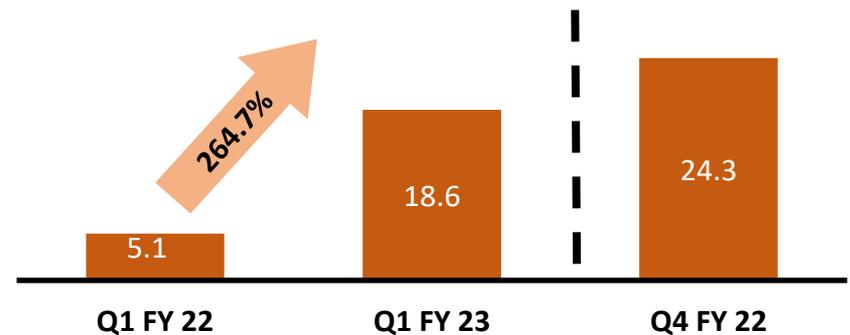
Borrowers Bifurcation – June'22



Housing Asset Segment wise (in %)



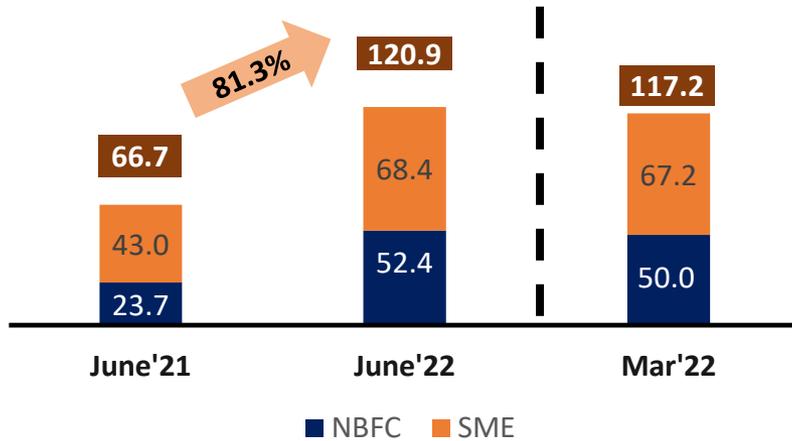
Housing Asset Disbursements (₹ in Billion)



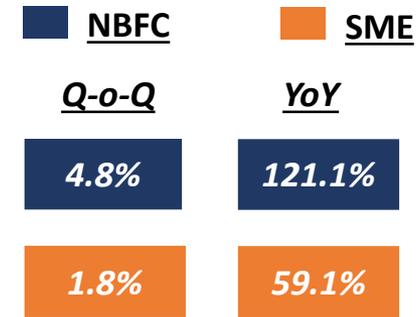
IBPC purchase is excluded from disbursement for all reported quarters

Commercial Banking (CB) & Retail Assets

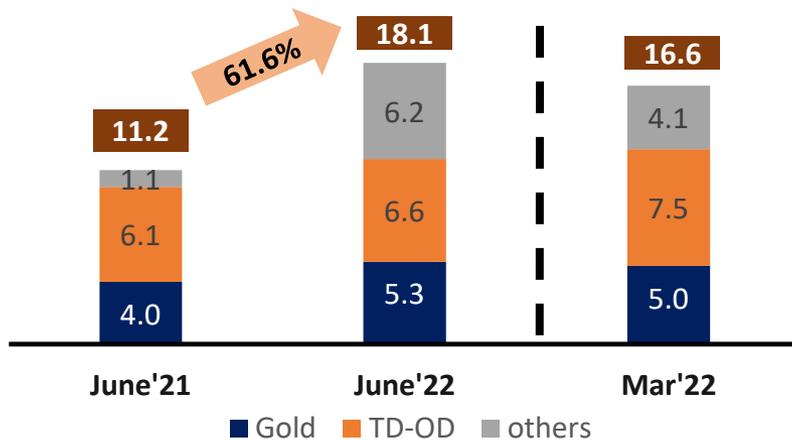
Product wise CB Assets (₹ in Billion)



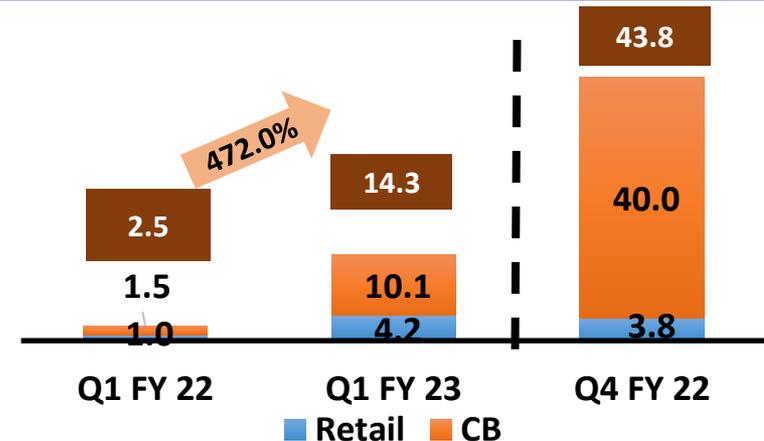
CB segment wise Growth



Product wise Retail Assets (₹ in Billion)



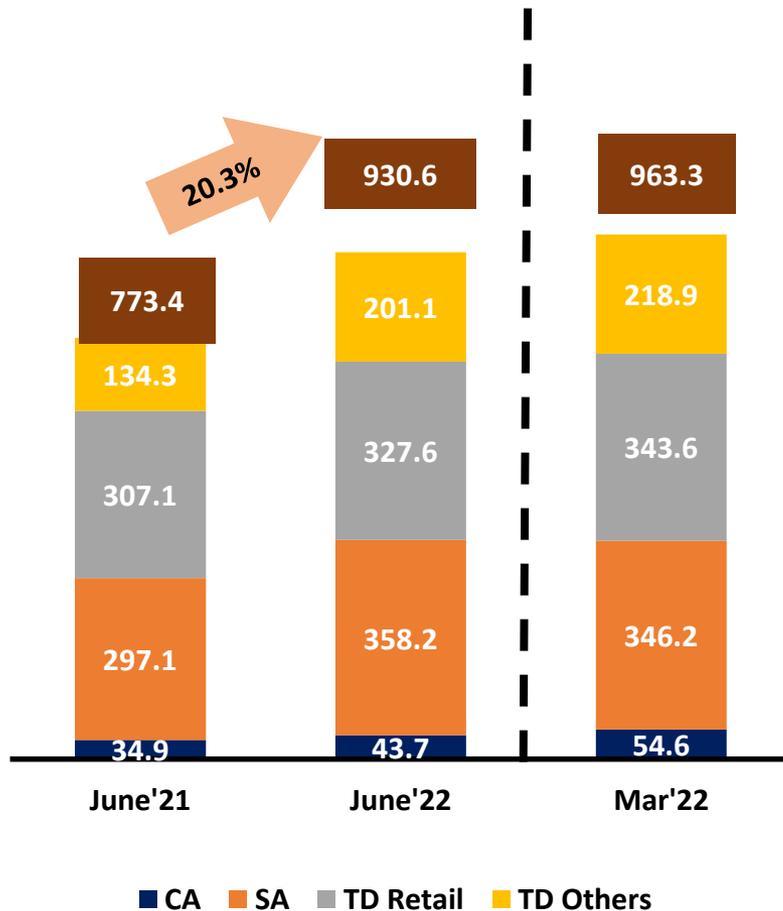
CB & Retail Disbursements# – (₹ in Billion)



Term Loan disbursements Only

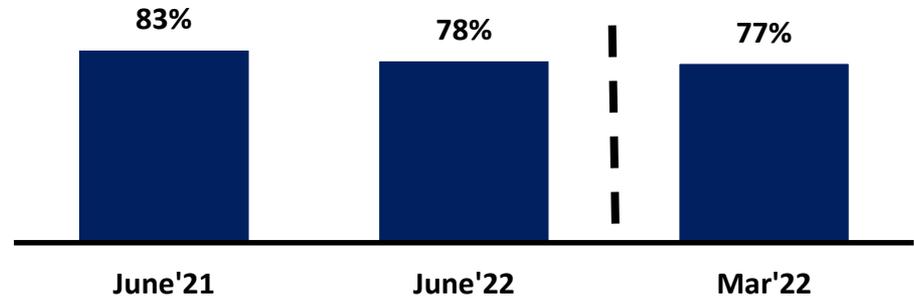
Liabilities Profile

Deposits Growth (₹ in Billion)

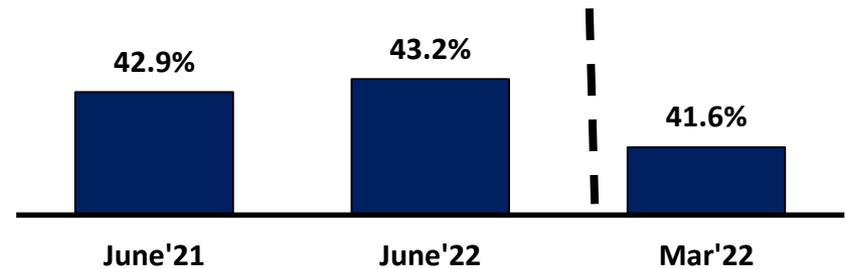


EEB deposits contribute to 3.9% of Total deposit as on Jun'22

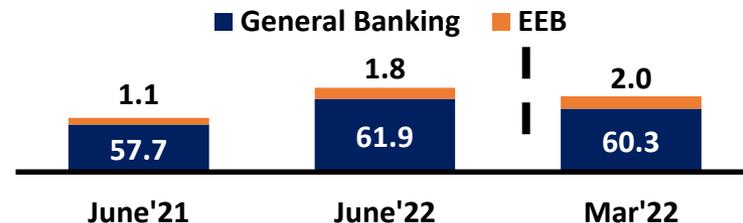
Retail to Total Deposits (%)



CASA (%)



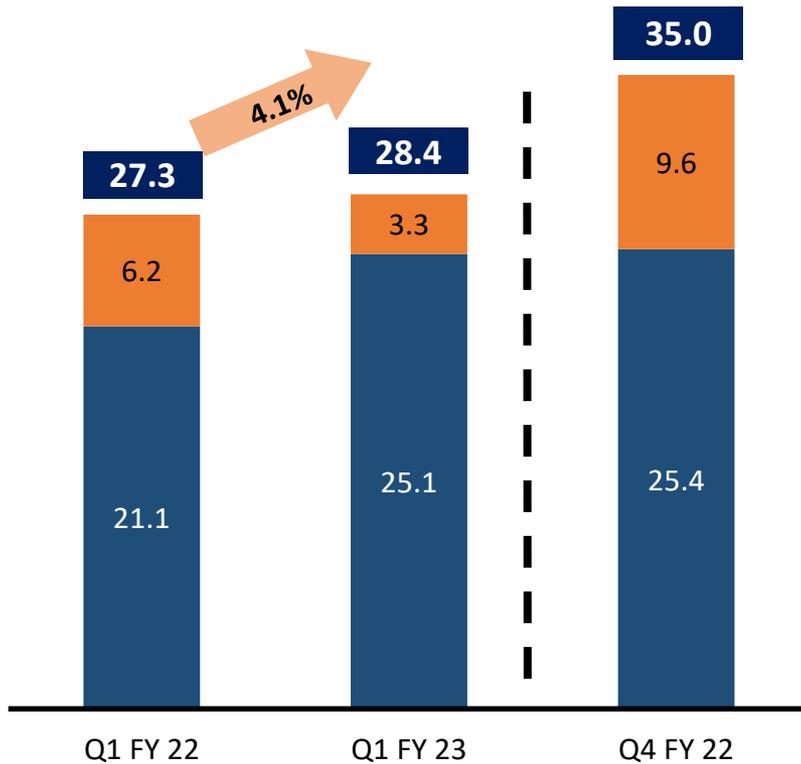
Average SA Balance Per Customer (₹ in 000')



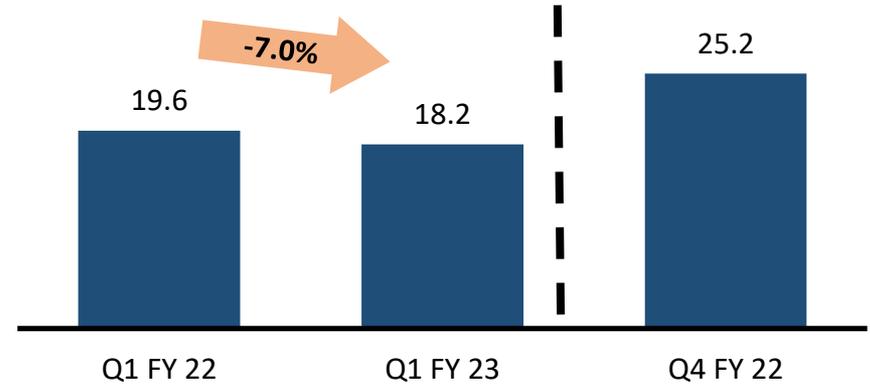
Financial Performance

Total income (₹ in Billion)

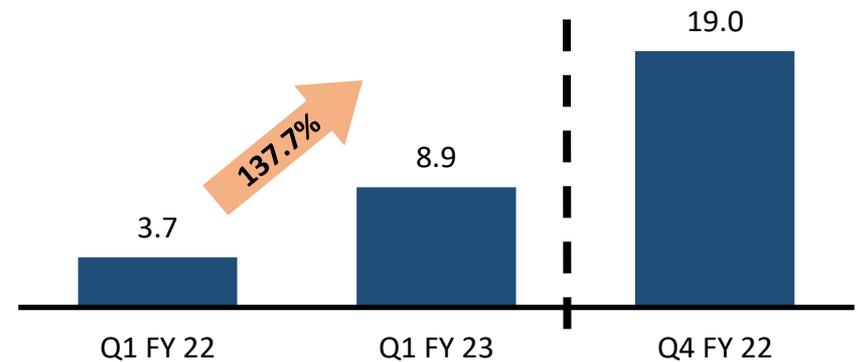
Net interest Income Other Income Total Income



Operating Profit (₹ in Billion)

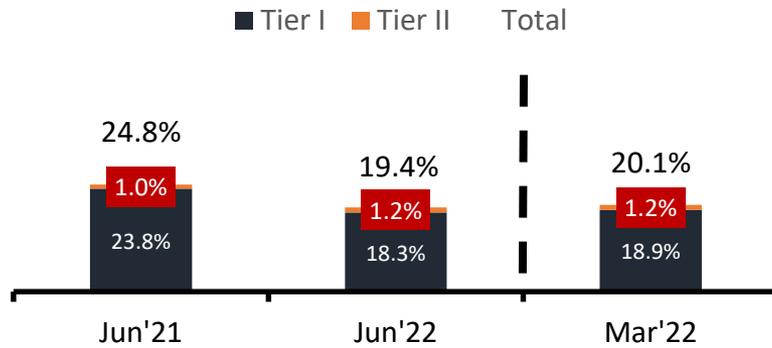


PAT (₹ in Billion)



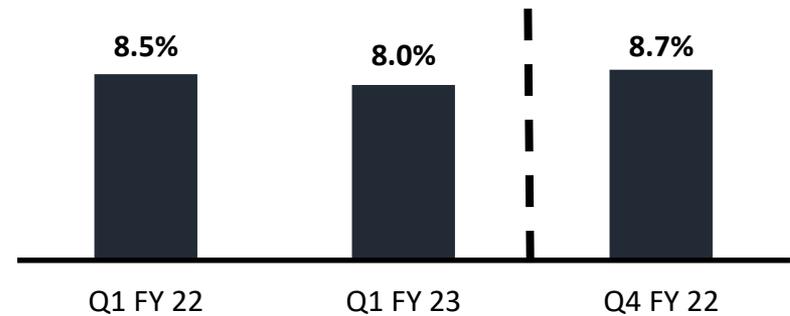
Financial Performance

Capital Adequacy Ratio (CRAR)

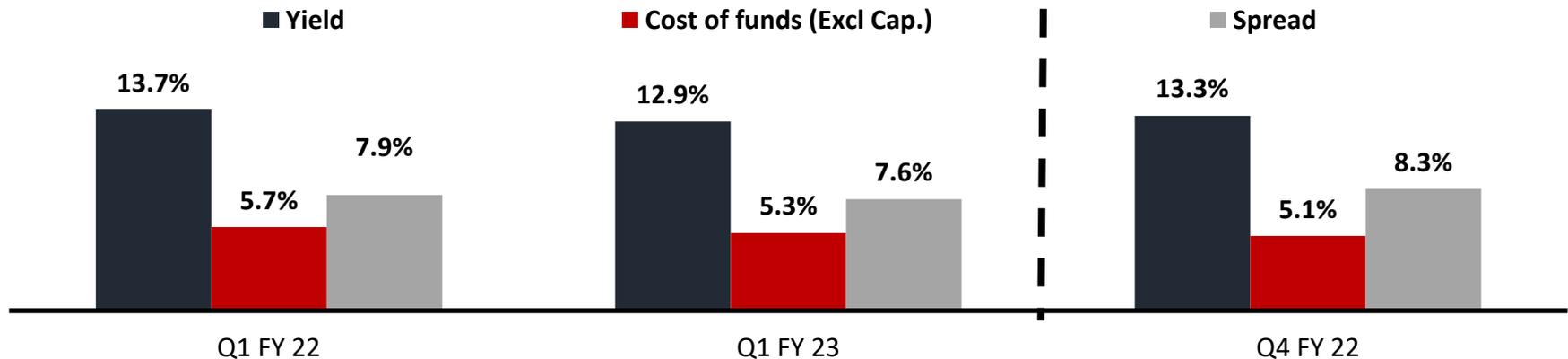


CRAR including Profits of Q1 FY 23 stands at 20.4% as at Jun'22

NIM (Annualized)

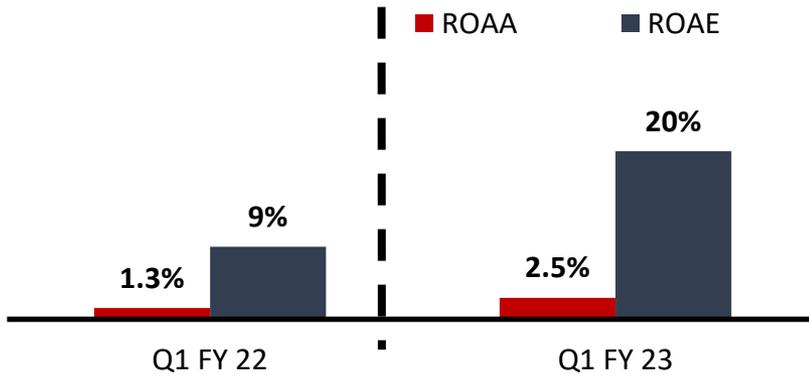


Spread (Annualized)

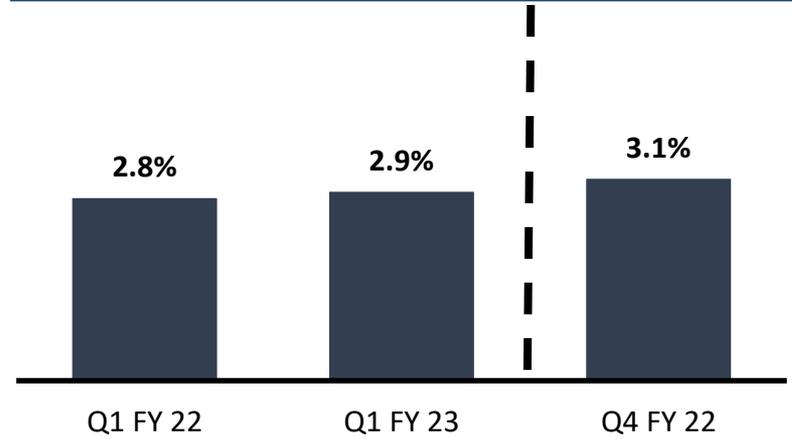


Financial Performance

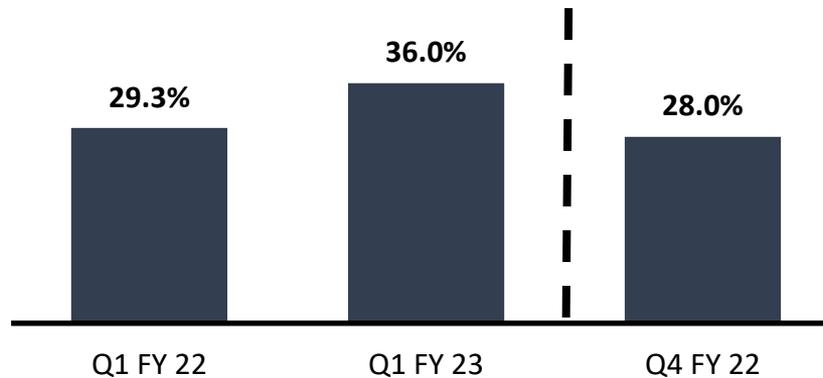
ROAA & ROAE (Annualized)



Operating expenses to Average Assets (Annualized)

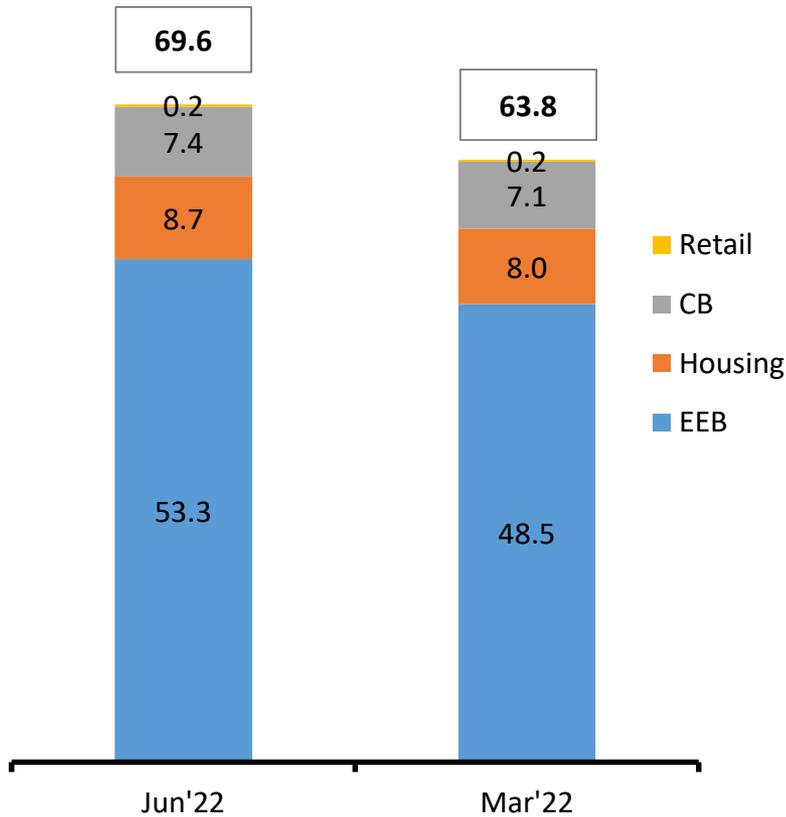


Cost to Income Ratio

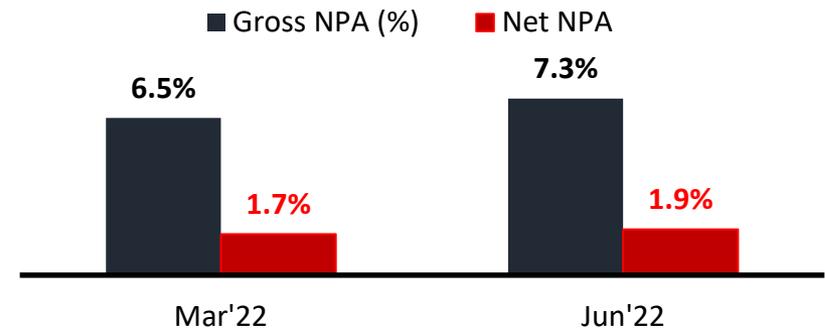


Financial Performance

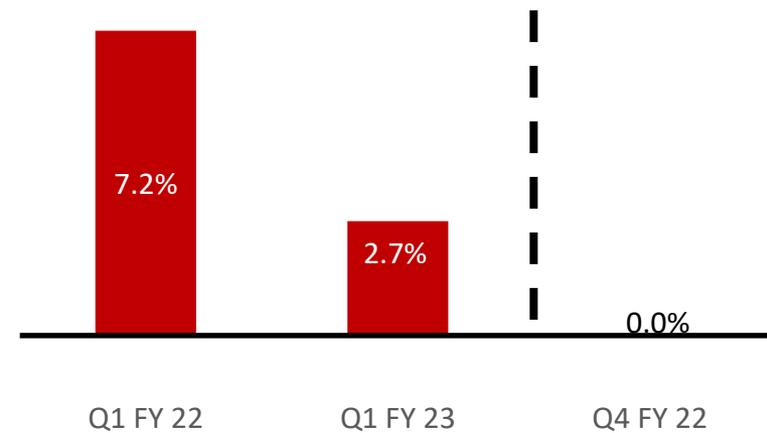
Segmental GNPA movement - (₹ in Billion)



Gross NPA and Net NPA



Credit Cost



Profit & Loss Statement (IN ₹ Bn.)

Particulars	Q1 FY 23	Q4 FY 22	QoQ%	Q1 FY 22	YoY%
Interest Income	40.55	38.72	4.73%	34.1	18.91%
Interest expenses	15.41	13.32	15.69%	12.96	18.91%
Net Int. Income (NII)	25.14	25.4	-1.02%	21.14	18.92%
Non Interest Income	3.3	9.64	-65.77%	6.17	-46.51%
Total Income	28.44	35.04	-18.84%	27.31	4.14%
Operating Expenses	10.23	9.83	4.07%	7.74	32.19%
Operating Profit	18.21	25.21	-27.77%	19.57	-6.95%
Provision (Std. + NPA)	6.42	0.05	12,740.00%	14.61	-56.05%
Profit before tax	11.79	25.16	-53.14%	4.96	137.60%
Tax	2.92	6.14	-52.44%	1.23	137.15%
Profit after tax	8.87	19.02	-53.36%	3.73	137.75%

Balance Sheet (IN ₹Billion)

Particulars	As at	As at	% Change
	30 th Jun 2022	31 st Mar 2022	
Capital & Liabilities			
Capital	16.11	16.11	0.00%
Reserves & Surplus	166.59	157.70	5.64%
Shareholder Funds	182.70	173.81	5.11%
Deposits	930.57	963.31	-3.40%
Borrowings	245.44	199.21	23.21%
Other liabilities and provisions	53.64	52.34	2.48%
Total	1,412.35	1,388.67	1.71%
Assets			
Cash and balances with Reserve Bank of India	73.92	49.43	49.54%
Balance with Banks and Money at call and short notice	16.00	43.79	-63.46%
Investments	322.04	290.79	10.75%
Advances	908.83	939.75	-3.29%
Fixed Assets	5.97	5.88	1.53%
Other Assets	85.59	59.03	44.99%
Total	1,412.35	1,388.67	1.71%

Rating of Bank's Financial Securities			
Instrument	Rating	Rating Agency	Amount (₹ in Billion)
Non-Convertible Debenture #	[ICRA]AA (Negative)	ICRA	15.60**
	CRISIL AA/Negative	CRISIL	
Term Loans From Bank	[ICRA]AA (Negative)	ICRA	0.80
Certificate of Deposit	CRISIL A1+	CRISIL	60.00*
	[ICRA] A1+	ICRA	

*Rating of ICRA is for ₹ 30 bn only

**Rating of ICRA is for ₹ 1.96 bn only

#erstwhile GRUH Finance Limited transferred to Bandhan Bank Ltd.

Our Board & Management



Bandhan
Bank

Experienced and professional team...



Chandra Shekhar Ghosh

MD & CEO

- Founder of BFSL, has 30 years of experience in the field of microfinance and development
- Awarded 'Entrepreneur of the Year' by Forbes and ET in 2014



Arvind Singla

Head-Operations & Technology

- 26+ years experience in banking Industry and IT Sector .
- Previously worked as Director and Head, Consumer Operations for Citi Bank.



Sunil Samdani

Chief Financial Officer

- 23+ years of experience in financial industry
- Previously served as Head of Business Analytics and Strategy at Development Credit Bank and as CFO at Karvy



Santanu Banerjee

Head, HR

- 27+ years of experience in the field of banking and finance
- Previously worked as Head of HR Business Relationship at Axis bank



Kamal Batra

Head - Assets

- 25+ years of experience in banking industry
- Previously served as Executive Vice President and Head, Business Banking and Secured Assets at IndusInd Bank



Biswajit Das

Chief Risk Officer

- 28 years of experience in banking industry
- Previously served as Head-RBS and regulatory reporting at ICICI Bank



Siddhartha Sanyal

Chief Economist and Head Research

- 21+ years of experience in the field of Macro Economic
- Previously served as Director and Chief India Economist at Barclays Bank PLC.



Sudheer Reddy Govula

Chief Compliance Officer

- 26+ years experience in banking industry.
- Previously served as Senior Vice President – Compliance at HDFC Bank Ltd.



Satyajit Ghosh

Incharge-Emerging Entrepreneurs Business

- 26+ years of experience in the field of microfinance industry.
- Previously served as Area Manager at V.W.S India.



Sujoy Roy

Head - Branch Banking

- 22+ years experience in banking Industry.
- Previously worked as leadership roles in Retail Liabilities, Branch Banking and Channels at Axis Bank.

Experienced and professional team...



Indranil Banerjee

Company Secretary

- 20+ years experience in financial industry
- Previously served as Company Secretary at Energy Development Company



Suresh Srinivasan Iyer

Head-Housing Finance

- 23+ years experience in financial industry.
- Previously served as critical role in creating and managing the affordable housing portfolio at GRUH Finance Limited.



P Ramaswamy

Chief of Internal Vigilance

- 29+ years of experience in banking industry.
- Previously served as Head – Fraud Risk Management at Equitas Small Finance Bank.



Ravi Lahoti

Chief Audit Executive

- 17+ years of experience in banking industry.
- Previously worked as Principal Officer & Head of Anti Money Laundering at HDFC Bank



Arvind Kanagasabai

Head, Treasury

- 30+ years of experience at a PSU Bank
- Previously served as CFO at SBI DFHI Limited, Mumbai



Ronti Kar

Chief Information Officer

- 27+ years of experience in IT Sector.
- Previously served as Project Manager at Cognizant Technology Solution



Nand Kumar Singh

Head - Banking Operations & Customer Service

- 26+ years of experience in banking industry
- Previously served as Retail Banking Head, Patna Circle, at Axis Bank.



Manoj Kumar Mauni

Chief Technology Officer

- 27+ years of experience in the field of Banking, Insurance, shipping and Financial Sector.
- Previously served as Executive Vice President – IT at Kotak Mahindra Bank.



Jagannadha Rao Suvvari

Head - Legal

- 25+ years of experience in financial industry
- Previously served as Vice President - 2 – Legal at Indusind Bank Ltd.

... backed by a strong independent Board

Board of Directors



Dr. Anup Kumar Sinha

Non-executive (Independent) Chairman

- Economist with Ph.D from University of Southern California, served as Professor of Economics at IIM Calcutta for 25 years
- He has also served on the Board of NABARD.



Chandra Shekhar Ghosh

MD & CEO

- Has more than 30 years of experience in microfinance & development terrain
- Awarded 'Outstanding Leadership Award' by Dhaka University



Dr. A S Ramasastr

Independent Director

- Former Director of Institute for Development & Research of Banking Technology (IDRBT);
- Prior to IDRBT, he was the CGM-in-charge of Department of IT at RBI



Dr. Aparajita Mitra

Additional Director (Independent)

- Doctorate in Agriculture, having extensive experience and expertise of more than three decades in the field of agricultural sciences



Divya Krishnan

Additional Non Executive Director (Nominee of NOFHC)

- A finance and investment banking professional
- Former Chief Investment Officer and Head of Investment at SBI Mutual Fund.



Dr. Holger Dirk Michaelis

Nominee Director

- Significant experience in private equity and as strategic advisor to financial services companies
- Currently, he is working with GIC



N V P Tendulkar

Independent Director

- Significant experience in finance, accounts, IT and management
- Former Whole time Director – Finance, Hewlett Packard (India)



Philip Mathew

Additional Director (Independent)

- HR practitioner with almost 30 years of work experience, with career journey through the entire landscape of HR with significant depth
- Served as Chief People Officer of HDFC Bank till 2018



Santanu Mukherjee

Independent Director

- Significant experience in banking, finance, treasury operations, risk management, etc at various capacities in SBI Group
- Former MD of State Bank of Hyderabad



Subrata Dutta Gupta

Independent Director

- Significant experience in Asset-based Financing including mortgage finance in Asia
- Retired as the Principal Financial Officer from IFC



Suhail Chander

Independent Director

- He is a veteran banker with 37 years of rich experience in Banking Operations, Trade Finance, Retail and Wholesale Banking.
- Retired as the Head of Corporate and Institutional Banking at IndusInd Bank in 2020



T. S. Raji Gain

Independent Director

- Significant experience in the field of agricultural and rural development, Previously, she has worked with BIRD
- Former, CCM & State in Charge – MP, NABARD



Vijay N Bhatt

Independent Director

- Significant experience in accounting, audit and assurance
- Former Sr. Independent Director of BSR & Co., Chartered Accountants

Awards and accolades



Businessworld Magna Awards 2019

At Magna Awards 2019 organised by Businessworld, Bandhan Bank won two awards.

1. **Best Bank**
2. **Fastest Growing Bank**

Mr. Ghosh also won the 'Banker of the Year' award.



Banker of the Year by Business Standard

Mr. Chandra Shekhar Ghosh, Managing Director and Chief Executive Officer was declared as the Business Standard 'Banker of the Year' for 2018-19 on November 14, 2019.



The Economic Times ET Bengal Corporate Awards

Bandhan recognised as the 'Fastest Growing Company', and also received the award for 'Excellence in Business Performance' in the category of companies with turnover of Rs.3,000 crore.



Emerging Company of the Year by Economic Times

Bandhan Bank recognized as the Emerging Company of the Year by Economic Times Awards for Corporate Excellence, 2019.

Awards and accolades

Dun & Bradstreet Corporate Awards 2021

Dun & Bradstreet honoured the torchbearers among Indian corporates at its annual 'Corporate Awards 2021' held on July 16, 2021.

The awards were virtually presented across 30+ categories.

Bandhan Bank was recognised in the category of **Best Growth Performance Bank -2021**.



Awards and accolades

Forbes Worlds Best Banks 2022

Bandhan Bank featured in Forbes World Best Bank's list for the year 2022. Market research was conducted by leading firm 'Statista'.



e4m Pride of India Brands 2022

Bandhan Bank received Pride of India Brands awards organized by Exchange for Media, the awards were recognised and celebrated for setting new standards of innovation and excellence in their products, processes and marketing practices.



Awards and accolades

FE Pillar of BFSI Industry

Mr. Chandra Shekhar Ghosh, Managing Director & Chief Executive Officer, was awarded with the prestigious title 'FE Pillar of the BFSI Industry' on June 17, 2022 at the first chapter of FE Modern BFSI Summit.

The award recognises his exemplary contribution made to the BFSI sector that has inspired many and helped ensure resilience across the industry.



Thank You

investor.relations@bandhanbank.com



**Bandhan
Bank**