# Investor Presentation Q1FY26

18<sup>th</sup> July, 2025





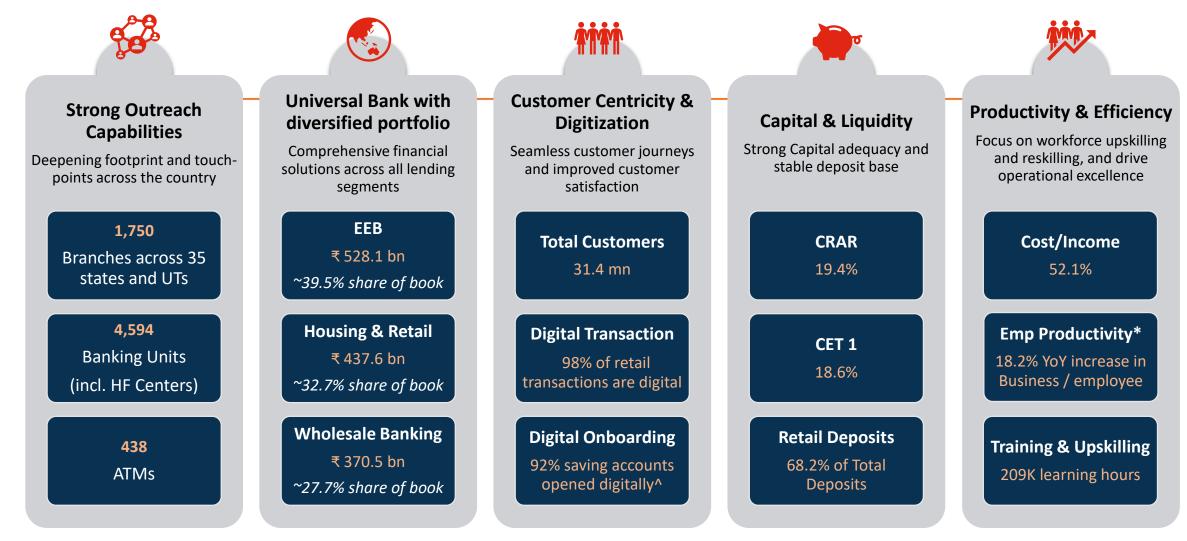
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# **Key Highlights**



### **Strategic Highlights: Q1FY26**



\*Total Employee as on Jun'25 is 73,048

^through tab assisted and DIY

### **Key Highlights: Q1FY26**

	Gross Advances	Secured Book	Non-EEB Book	Share Of Non-East
₹ Advances	<b>₹ 1,336.2 bn*</b> (6.4% YoY & -2.5% QoQ)	<b>52.1%**</b> (920 bps YoY & 160 bps QoQ)	<b>₹ 805.8 bn^</b> (26.7% YoY & 0.5% QoQ)	<b>61.8%</b> (388 bps YoY & 109 bps QoQ)
	Total Deposit	CASA Ratio	Retail Deposits	Share Of Non-East
Deposits	<b>₹ 1,546.7 bn</b> (16.1% YoY & 2.3% QoQ)	<b>27.1%</b> (-630 bps YoY & -430 bps QoQ)	<b>₹ 1055.2 bn</b> (14.6% YoY & 1.3% QoQ)	<b>45.1%</b> (-105 bps YoY & flat QoQ)
	GNPA Ratio	NNPA Ratio	PCR	Credit Cost
-o Asset Quality	<b>5.0%</b> (74 bps YoY & 26 bps QoQ)	<b>1.4%</b> (21 bps YoY & 7 bps QoQ)	<b>73.7%</b> (-1 bps YoY & -3 bps QoQ)	<b>3.5%</b> (184 bps YoY & -43 bps QoQ)
	NII	Total Revenue (Net)	Operating Profit	РАТ
	₹ 27.6 bn	₹ 34.8 bn	₹ 16.7 bn	₹ 3.7 bn
Profitability	(-7.7% YoY & flat QoQ)	(-1.4% YoY & 0.8% QoQ)	(-14.1% YoY & 6.2% QoQ)	(-65% YoY & 17% QoQ)
			201	205
ر چې	NIM	OPEX / Assets	ROA	ROE
	<b>6.4%</b> (-117 bps YoY & -27 bps QoQ)	<b>3.9%</b> (19 bps YoY & -23 bps QoQ)	<b>0.8%</b> (-166 bps YoY & 10 bps QoQ)	<b>5.9%</b> (-1,283 bps YoY & 70 bps QoQ)
* Includes PTC of	₹2.34 bn ^ exclud	es PTC **excluding IBPC		

**Bandhan** Bank

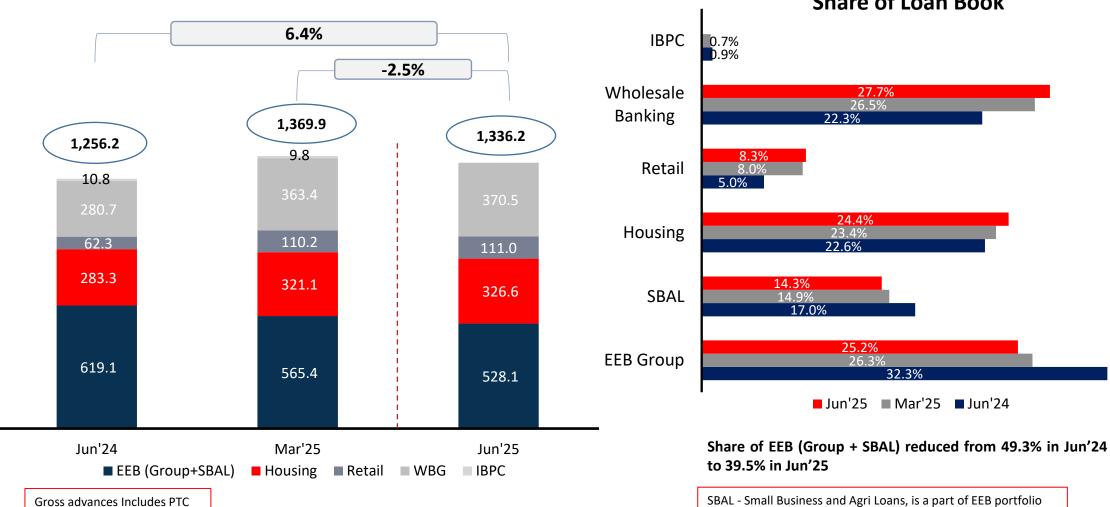
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### **Business & Financial Overview**



### **Gross Advances Mix**

All amount in ₹ Bn.

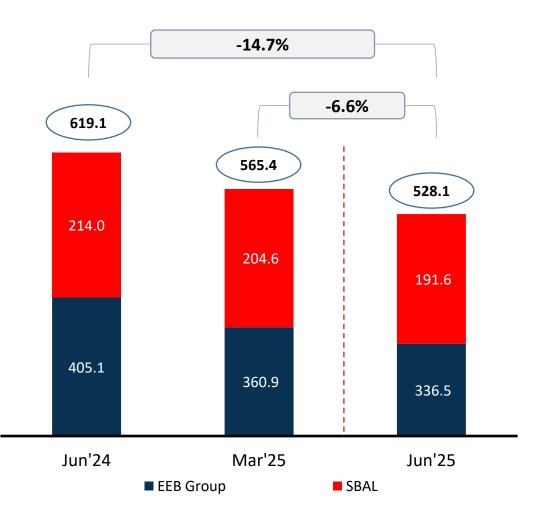


#### Share of Loan Book

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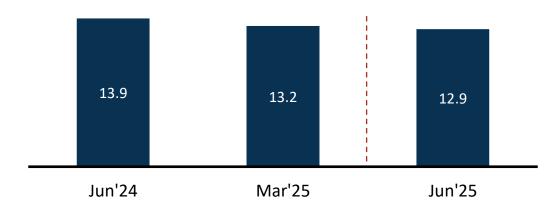


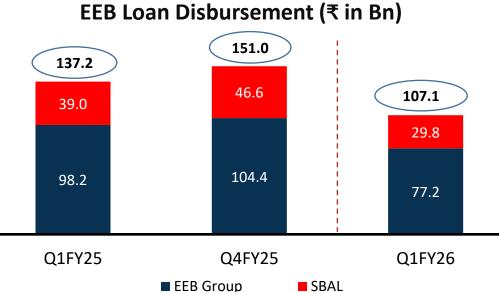
### **Emerging Entrepreneurs Business (EEB)**



EEB Asset Growth (₹ in Bn)

Number of Active Borrowers (Mn)



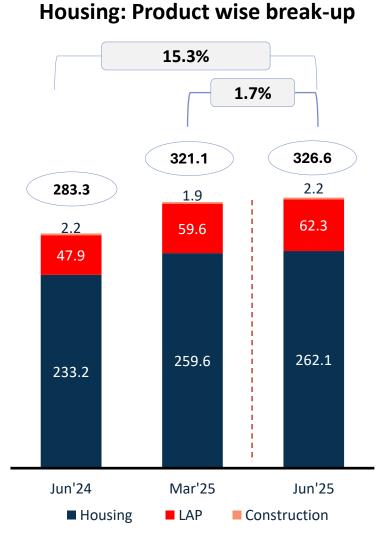


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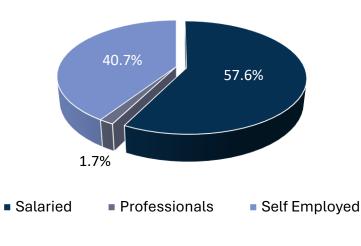
### **Housing Finance**

All amount in ₹ Bn.

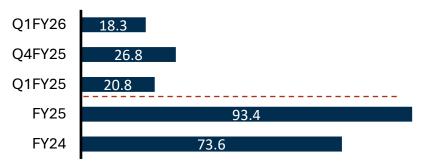
**Bandhan** Bank



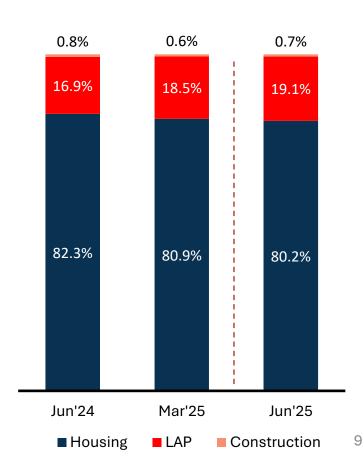
#### **Borrowers Bifurcation – Jun'25**



#### Housing Asset Disbursements

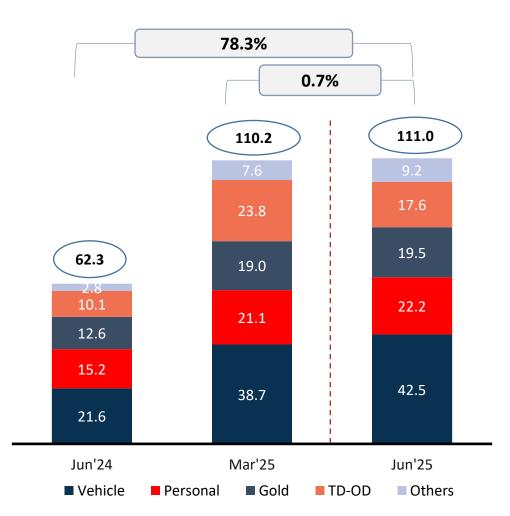


#### Housing: Product wise share

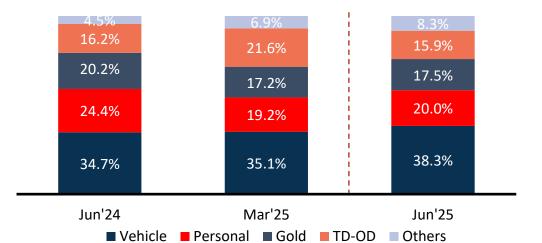


### **Retail Assets**

All amount in ₹ Bn.

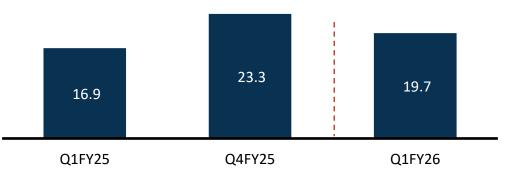


#### Retail Assets: Product wise break-up



#### **Retail Assets: Product wise share**

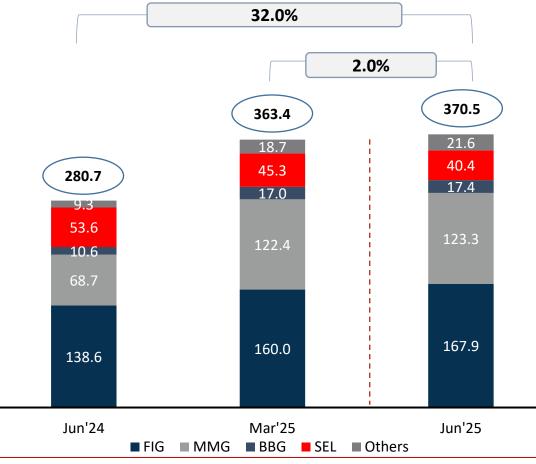
#### **Retail Disbursements**



### **Wholesale Banking**

All amount in ₹ Bn.

Wholesale Banking: Product wise break-up



MMG – Mid Market Group; BBG – Business Banking Group; SEL – Small Enterprise Loan FIG (Financial Institution Group) includes exposure in healthcare and educational institutions

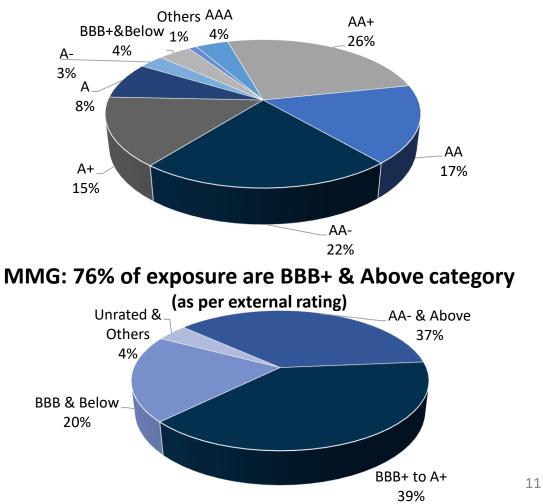
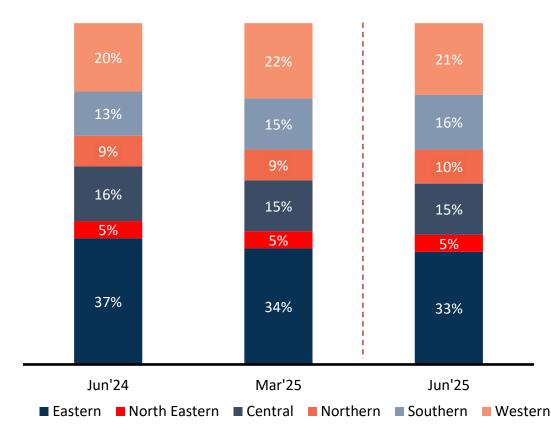


FIG: 95% of exposure are A- & Above category

(as per external rating)

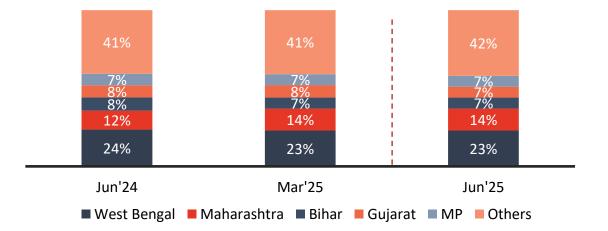


### **Geographical Distribution of Loans & Advances**



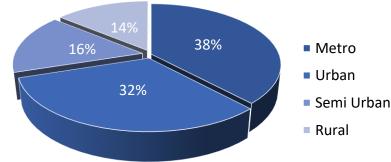
#### Share of Loans & Advances by Region

#### Share of Loans & Advances by States



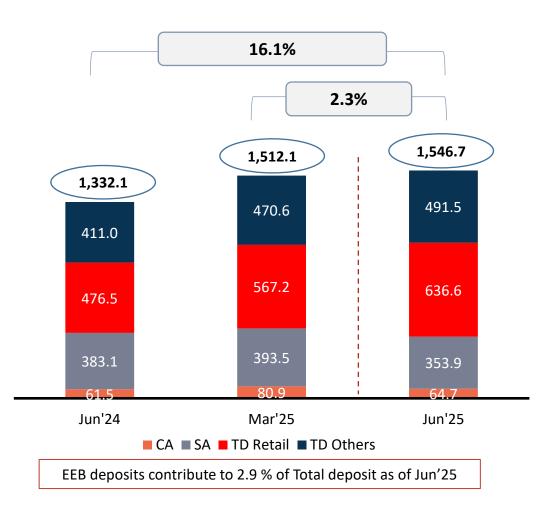
#### **Category wise Distribution of Loans & Advances**

As on 30<sup>th</sup> Jun'25

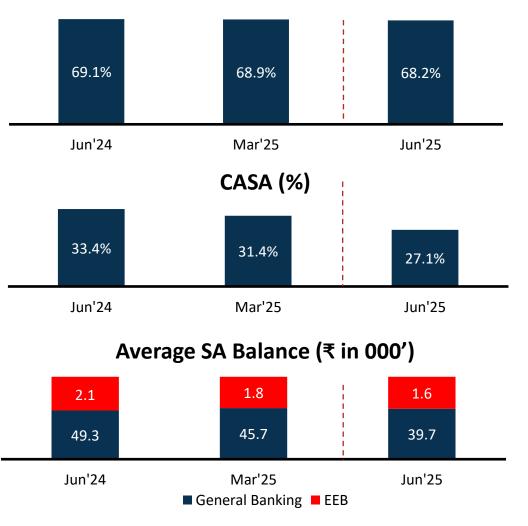


### Deposits

Deposits (₹ in Bn)



CASA + Retail TD to Total Deposits (%)



### **Geographical Distribution of Deposits**

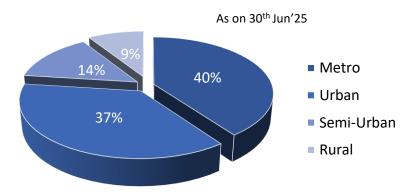
13% 7% 8% 13% 14% 12% 12% 12% 11% 4% 4% 4% 50% 50% 50% Jun'24 Mar'25 Jun'25 ■ Eastern ■ North Eastern ■ Central ■ Northern ■ Southern ■ Western

#### Share of Deposits by Region

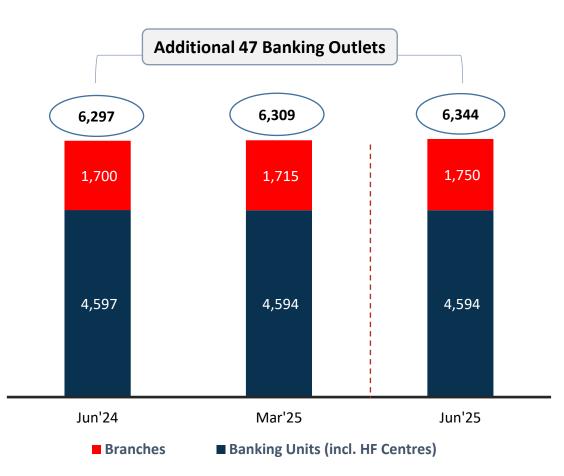
#### 4% 4% 4% 4% 4% 5% 7% 6% 7% 11% 10% 10% 41% 39% 40% Jun'24 Jun'25 Mar'25 Maharashtra Uttar Pradesh West Bengal NCT of Delhi Odisha Others

Share of Deposits by States

#### **Category wise distribution of Deposit**

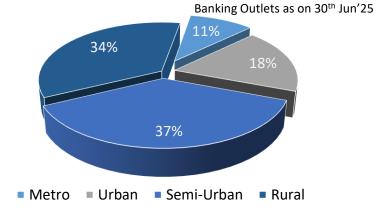


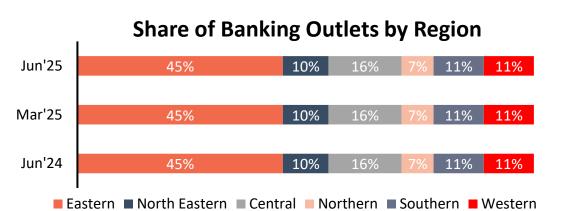
### **Geographical Distribution of Banking Outlets**



#### **Banking Outlets**

#### Focus on serving the rural & underbanked population



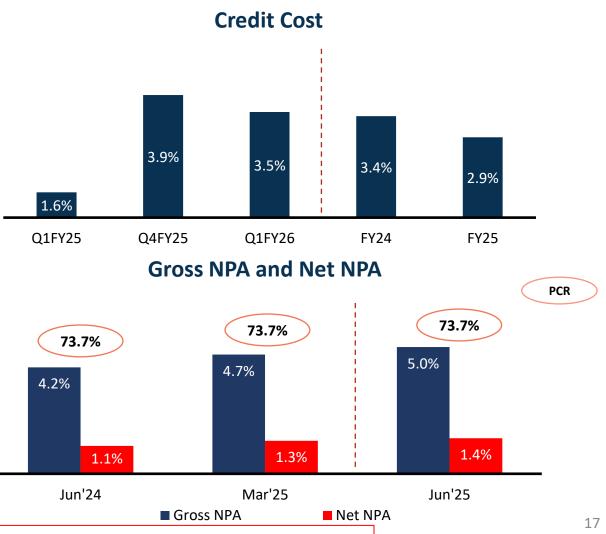


## **Asset Quality**



### **Segmental NPA and Credit Cost**

Segmental GNPA movement (₹ in Bn) 66.2 64.4 3.3 2.7 7.3 7.2 53.0 1.4 8.1 7.2 10.0 5.4 47.2 47.5 36.2 Jun'24 Mar'25 Jun'25 EEB WBG Retail Housing



**Bandhan** Bank

Note: Credit cost is including the standard asset provisions

### **NPA movement**

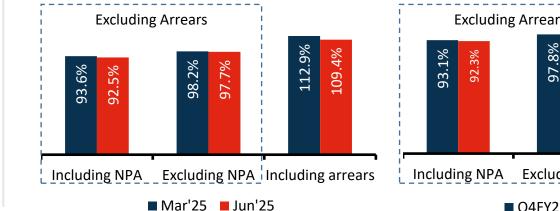
All amount in ₹ Bn.

Particulars	Q1FY25	Q2FY25	Q3FY25	Q4FY25	Q1FY26	FY24	FY25
Opening GNPA (A)	47.8	53.0	61.0	61.8	64.4	53.0	47.8
Fresh Slippages (B)	8.9	11.1	16.2	17.5	15.5	51.0	53.8
Reductions (C) :							
- Recoveries & Upgrades	3.7	3.0	2.8	3.5	3.2	16.2	13.1
- Technical Write offs	-	0.1	12.7	11.4	10.5	38.5	24.1
NPA Sale to ARC (D)	-	-	-	-		7.2	-
Technical Additions (other than slippages) (E)	-	-	-	-	-	5.8	-
Closing Gross (F = A + B – C – D + E)	53.0	61.0	61.8	64.4	66.2	47.8	64.4
Provisions	39.1	44.9	45.4	47.4	48.8	34.4	47.4
Net NPA	13.9	16.2	16.4	16.9	17.4	13.5	16.9
	4 20/	A 70/	4 70/		E 00/	2.00/	
GNPA Ratio	4.2%	4.7%	4.7%	4.7%	5.0%	3.8%	4.7%
NNPA Ratio	1.1%	1.3%	1.3%	1.3%	1.4%	1.1%	1.3%
Credit Cost	1.6%	1.9%	4.1%	3.9%	3.5%	3.4%	2.9%
PCR (excl. Technical write offs)	73.7%	73.5%	73.5%	73.7%	73.7%	71.8%	73.7%
PCR (incl. Technical write offs)	84.7%	83.7%	85.4%	86.5%	87.3%	84.5%	86.5%

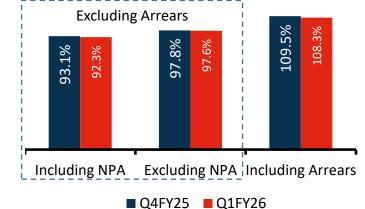
### **EEB Collection Efficiency**

#### **Top states**

States	Mar'25	Jun'25	Q4FY25	Q1FY26
West Bengal	98.7%	98.4%	98.7%	98.2%
Assam	99.5%	99.1%	99.4%	99.2%
Rest of India	97.6%	97.0%	97.0%	97.0%
Total	98.2%	97.7%	97.8%	97.6%



### **Collection Efficiency for the Month Collection Efficiency for the Quarter**



#### **Customer Paying Profile**

Catagory		Mar'25	Jun'25			
Category	Share of customers	Share of receivables	Share of customers	Share of receivables		
Full Paying	96.5%	96.6%	95.3%	95.8%		
Partial Paying	2.2%	2.4%	3.3%	3.0%		
Non-Paying	1.3%	1.0%	1.4%	1.2%		
Total	100%	100%	100.0%	100.0%		

\* Top States and Paying profile excludes NPA;

EEB = Group Loan and Small Business and Agri Loans

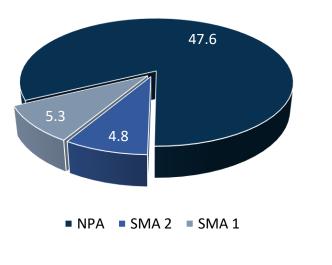
### **EEB DPD movement**



### **EEB - Stress Pool and Vintage Analysis**

All amount in ₹ Bn.

#### EEB Stress Pool - ₹ 57.7 Bn



#### **EEB Book - Vintage Analysis**

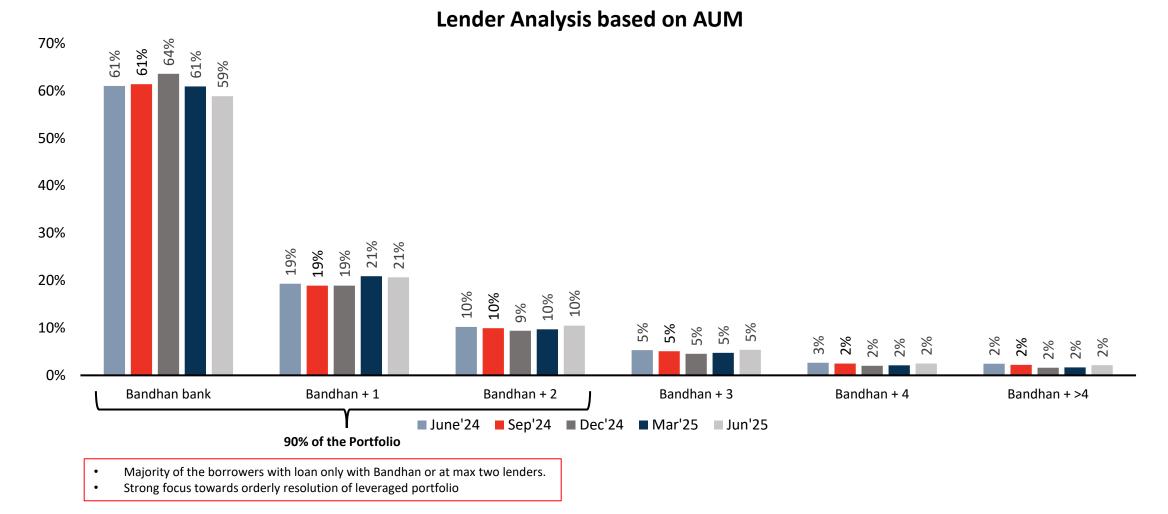
Qtr	Disbursement	SMA1*	SMA2*	NPA*
Q1FY24	79.7	0.1%	0.1%	1.9%
Q2FY24	169.4	0.2%	0.2%	3.0%
Q3FY24	174.3	0.4%	0.4%	4.3%
Q4FY24	228.1	0.6%	0.5%	5.2%
Q1FY25	137.2	0.6%	0.7%	4.4%
Q2FY25	124.5	0.7%	0.7%	2.3%
Q3FY25	122.2	0.6%	0.5%	0.7%
Q4FY25	151.0	0.2%	0.1%	0.1%
Q1FY26	107.1	0.0%	0.0%	0.0%

\* % of Disbursement

#### **Break-up of EEB provisions**

EEB Provisions	Jun'24	Mar'25	Jun'25	QoQ %	YoY %
Provision for NPA	28.4	37.1	38.0	2.5%	33.9%
Provision for Standard Assets - Normal	1.5	1.3	1.2	-12.7%	-22.4%
Additional Provision for Standard Assets	5.6	5.3	4.9	-9.2%	-14.0%
Total	35.5	43.7	44.1	0.6%	24.0%

### Asset Quality: Strong focus on borrower affordability

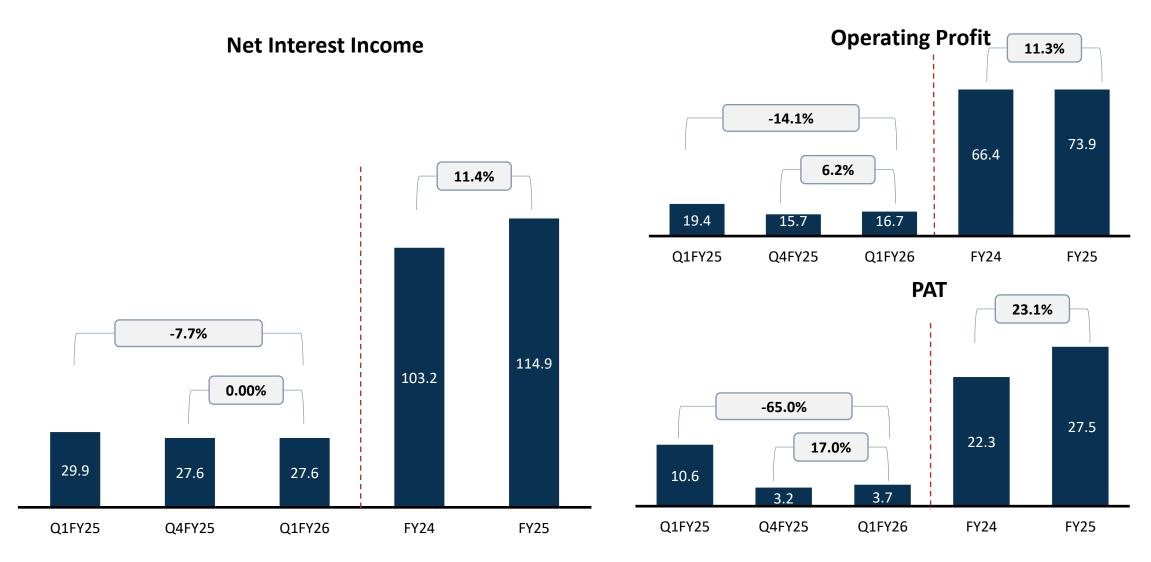


### **Financials**

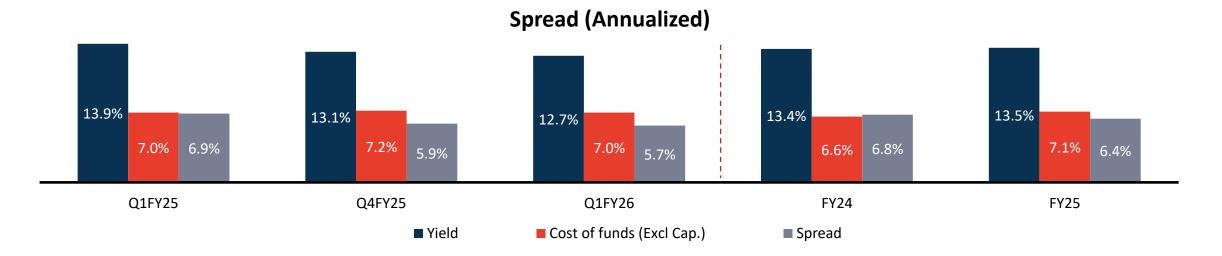


### **Financial Performance (1/2)**

All amount in ₹ Bn.

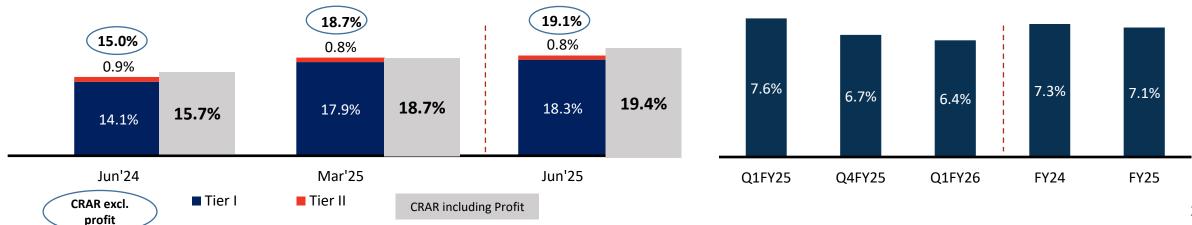


### **Financial Performance (2/2)**



**Capital Adequacy Ratio** 

NIM (Annualized)

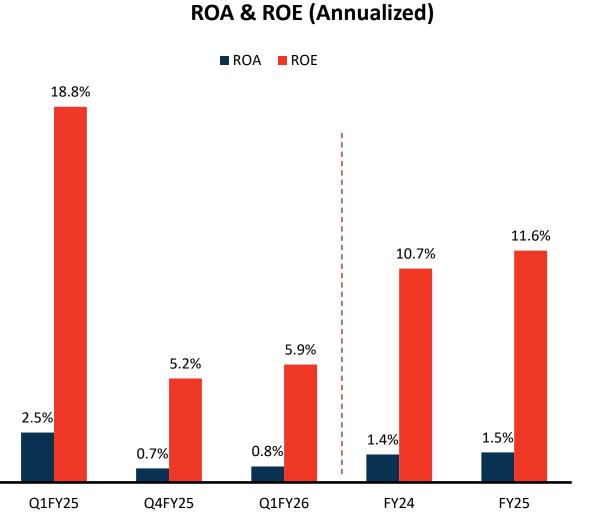


### **Break up of Non-Interest Income**

All amount in ₹ Mn.

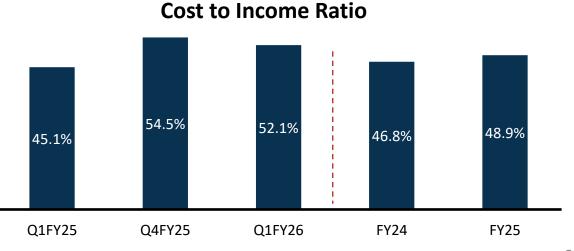
Details of other Income	Q1FY25	Q4FY25	Q1FY26	QoQ	YoY	FY24	FY25	YoY
Processing Fees	1,987	2,403	1,698	-29.4%	-14.5%	9,428	8,294	-12.0%
Third Party Income	486	1,594	838	-47.4%	72.5%	2,835	3,857	36.0%
P&L on Investment sale and Revaluation	315	174	2,507	1343.2%	696.3%	1,321	1,706	29.1%
Release of prov on redemption of SR (ARC)	608	695	372	-46.6%	-38.9%	2,501	2,323	-7.1%
Collection fees from ARC	144	153	130	-14.8%	-9.4%	1,208	632	-47.7%
Card Charges	194	220	186	-15.2%	-3.8%	755	878	16.3%
Bad Debts Recovery (on write-off)	460	765	200	-73.8%	-56.4%	18	1,797	-
Others	1,265	992	1,328	33.8%	4.8%	3,648	10,179	179.1%
Total Other Income	5,459	6,996	7,259	3.7%	33.0%	21,714	29,666	36.6%

### **Financial Performance**



#### **Operating expenses to Average Assets (Annualized)**







### **Profit & Loss Statement**

All amount in ₹ Bn.

Particulars	Q1FY25	Q4FY25	Q1FY26	QoQ	ΥοΥ	FY24	FY25	YoY
Interest Income	55.4	54.3	54.8	0.8%	-1.1%	188.7	219.5	16.3%
Interest expenses	25.5	26.8	27.2	1.5%	6.6%	85.5	104.6	22.3%
Net Int. Income (NII)	29.9	27.6	27.6	0.0%	-7.7%	103.2	114.9	11.4%
Non Interest Income	5.5	7.0	7.3	3.7%	33.0%	21.7	29.7	36.6%
Net Total Income	35.3	34.6	34.8	0.8%	-1.4%	124.9	144.6	15.7%
Operating Expenses	15.9	18.8	18.2	-3.7%	14.0%	58.5	70.7	20.8%
Operating Profit	19.4	15.7	16.7	6.2%	-14.1%	66.4	73.9	11.3%
Provision (Std. + NPA)	5.2	12.6	11.5	-9.0%	119.3%	37.0	37.7	1.9%
Profit before tax	14.2	3.1	5.2	67.5%	-63.3%	29.4	36.2	23.1%
Тах	3.5	-0.1	1.5	-	-57.7%	7.1	8.8	23.1%
Profit after tax	10.6	3.2	3.7	17.0%	-65.0%	22.3	27.5	23.1%



### **Balance Sheet**

All amount in ₹ Bn.

Capital & Liabilities	30 <sup>th</sup> Jun'24	31 <sup>st</sup> Mar'25	30 <sup>th</sup> Jun'25	QoQ	ΥοΥ
Capital	16.1	16.1	16.1	0.0%	0.0%
Employees stock options outstanding	0.5	2.5	2.7	9.5%	418.9%
Reserves & Surplus	213.5	227.5	231.3	1.7%	8.4%
Shareholder Funds	230.1	246.1	250.1	1.7%	8.7%
Deposits	1,332.1	1,512.1	1,546.7	2.3%	16.1%
Borrowings	123.2	111.4	61.0	-45.3%	-50.5%
Other liabilities and provisions	47.6	45.2	36.3	-19.8%	-23.8%
Total	1,732.9	1,914.8	1,894.0	-1.1%	9.3%

Assets	30 <sup>th</sup> Jun'24	31 <sup>st</sup> Mar'25	30 <sup>th</sup> Jun'25	QoQ	ΥοΥ
Cash and balances with Reserve Bank of India	62.5	74.8	101.1	35.3%	61.8%
Balance with Banks and Money at call and short notice	9.0	20.9	42.6	103.9%	376.5%
Investments	332.4	407.1	382.9	-6.0%	15.2%
Advances	1,215.9	1,319.9	1,285.1	-2.6%	5.7%
Fixed Assets	11.8	11.8	11.8	0.3%	0.3%
Other Assets	101.4	80.3	70.4	-12.3%	-30.6%
Total	1,732.9	1,914.8	1,894.0	-1.1%	9.3%



### **Credit Rating**

Rating of Bank's Financial Securities							
Instrument	Dating	Dating Aganay	Amount				
instrument	Rating	Rating Agency	(₹ in Bn)				
	RR1+		0.002				
Security Receipts w.r.t portfolio sale to ARC	RR1	CRISIL	0.18				
	RR3		1.47				
Non-Convertible Debenture #	[ICRA]AA- (Stable)	ICRA	12.95**				
Non-Convertible Debenture #	CRISIL AA-/Stable	CRISIL	12.95				
Contificate of Deposit	CRISIL A1+	CRISIL	CO 00*				
Certificate of Deposit	[ICRA] A1+	ICRA	60.00*				

\*Rating of ICRA is for ₹ 30 bn only, \*\*Rating of ICRA is for ₹ 0.75 bn only #erstwhile GRUH Finance Limited transferred to Bandhan Bank Ltd.

# **Digital Offering and Indices**



### **Traction evident on key digital indices**



98% of retail transactions are digital



**92%** Saving Accounts opened digitally <sup>#</sup>



91%\* Growth in Digital Deposits volume



63% RD volume booked digitally



59%\* growth in UPI transactions



**54% \*** growth in Digital Transactions



**32%\*** growth in Mobile Banking activation

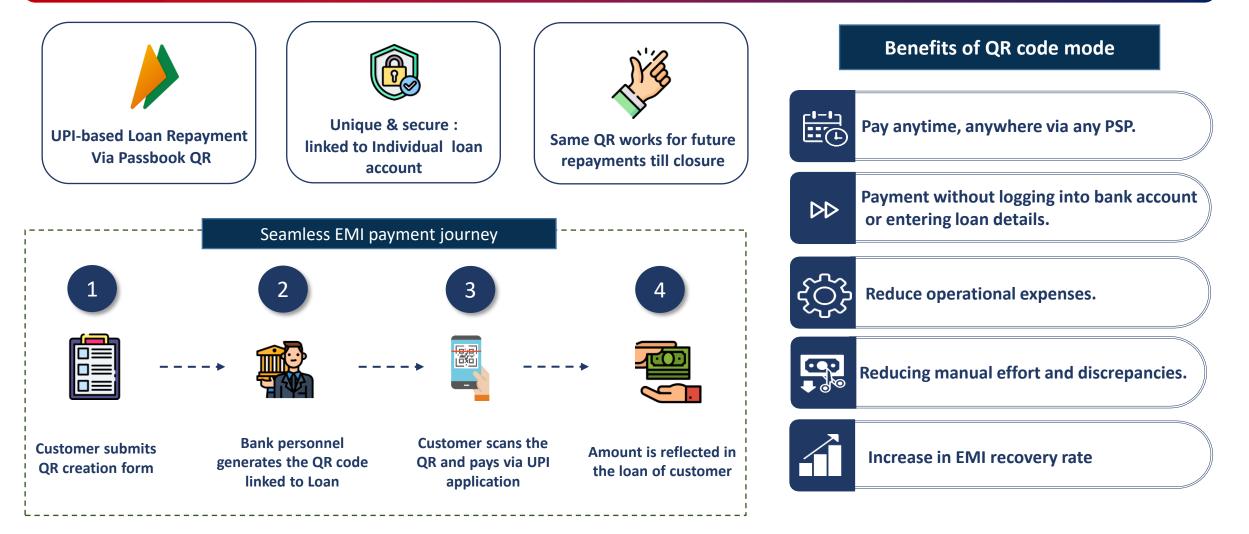


**20%\*** growth in Login In Corporate Internet Banking



# **EEB Business: EMI collection via QR code** - *digitizing and enhancing efficiency of loan collection*

### Seamless option for customers to scan and pay EMIs 24x7 via any PSP app



### **Our Board & Management**



### **Strong Independent Board**

#### **Board of Directors**

#### Dr. Anup Kumar Sinha

#### Non-executive (Independent) Chairman

- Economist with Ph.D from University of Southern California, served as Professor of Economics at IIM Calcutta for 25 years
- He has also served on the Board of NABARD.



#### **Partha Pratim Sengupta**



- Retired as from SBI as Deputy MD and Chief Credit Officer
- Former MD & CEO of Indian Overseas Bank



#### **Rajinder Kumar Babbar**

#### **Executive Director & Chief Business Officer**

Has more than three decades of experience in banking sector in various leadership roles

Has been with HDFC Bank for more than 23 years, successfully led large teams across Transportation and Infrastructure Finance, Rural Banking and Retail Liabilities



#### **Executive Director & Chief Operating Officer**

Has around three decades of experience across industries in leadership roles in multiple domains - Operations, Technology, Transaction Banking, Product, Affluent Banking, Operations Risk, Enterprise Governance, Intelligent Automation, Digital. Cx and Organisation Transformation.



#### **Arun Kumar Singh RBI (Nominee) Additional Director**

Appointed by RBI as an additional director on the Board for one year from June 24, 2024 and the term was extended by one more year from June 24, 2025 to June 23, 2026 or till further orders, whichever is earlier Having a wide and rich experience of working in RBI for 35 years in the fields of Banking and Non-Banking Regulation & Supervision, Enforcement actions against banks & non-banks, IT, Financial Inclusion, Monetary Policy, Government Banking, etc.

N V P Tendulkar

Independent Director Significant experience in finance, accounts, IT and management Former Whole time Director – Finance, Hewlett Packard (India)



#### Santanu Mukheriee Independent Director

- Significant experience in banking, finance, treasury operations, risk management, etc at various capacities in SBI Group
- Former MD of State Bank of Hyderabad



#### Subrata Dutta Gupta

#### Independent Director

- Significant experience in Asset-based Financing including mortgage finance in Asia
- Retired as the Principal Financial Officer from IFC



#### Independent Director



- A veteran banker with 37 years of rich experience in Banking Operations, Trade Finance, Retail and Wholesale Banking.
- Retired as the Head of Corporate and Institutional Banking at IndusInd Bank in 2020



CA & CMA with over 29 years of extensive experience in various audits incl. stat audit, bank audits, IT audits, etc., consultancy in company law, taxation, FEMA, etc

Served as Independent Director on the Board of Bank of India and other reputed institutions



#### **Vijay N Bhatt** Independent Director

- Significant experience in accounting, audit and assurance
- Former Sr. Independent Director of BSR & Co., Chartered Accountants



#### **Divva Krishnan**

Non-Executive Non-Independent Director (Nominee of NOFHC)

- A finance and investment banking professional
- Former Chief Investment Officer and Head of Investment at SBI Mutual Fund.



### **Experienced and professional team...**

#### Core Management Team (1/2)

#### **Partha Pratim Sengupta**

Managing Director & Chief Executive Officer

- 40+ years of experience in banking industry
- Previously served as MD & CEO of Indian Overseas Bank

#### Ratan Kumar Kesh

**Executive Director & Chief Operating Officer** 

- 31+ years of experience in financial, banking, manufacturing and service industry
- Previously served as Head Retail Ops and Service at Axis bank

#### Santanu Banerjee

Head – Human Resources

- 30+ years of experience in the field of banking and finance ٠
- Previously worked as Head of HR Business Relationship at Axis bank

#### **Gopalkrishnan Santosh**

Head-Consumer Lending & Mortgages

- 33+ years of experience in Banking and Financial industry
- Previously served as CEO at HDFC Sales Pvt. Ltd.

#### **Suresh Chandran**

Head – Branch Banking, Current Accounts, Affluent TPP & Govt. Business

- 29+ years of experience in experience in financial service industry.
- Previously served as Executive Vice President / Unit Head at IndusInd Bank Ltd

#### Amitava Goswami

Chief Compliance Officer

- 31+ years experience in banking Industry
- Previously worked in leadership roles in Retail Banking and Banking operations at Axis Bank





#### Rajinder Kumar Babbar

**Executive Director & Chief Business Officer** 

- 37+ years of experience leadership experience in the banking sector.
- Previously worked as Group Head Transportation, Infrastructure and Tractor Finance Group at HDFC Bank Ltd

#### **Rajeev Mantri**

#### **Chief Financial Officer**

- 27+ years of experience in banking and finance across India, Singapore, and the UAE
- Previously served as CFO at Citi India



#### Satish Kumar

Head - Wholesale Banking

- 27+ years of experience in banking and financial services industry.
- Previously served as National Head Credit Mid Market at Kotak Mahindra Bank.

#### Vishal Wadhwa

Head – Emerging Entrepreneurs Business

- 29+ years of experience in BFSI Sector
- Previously served as Head Business & Member of Executive Committee at Arohan Financial

#### **Biju E Punnachalil**

Chief Risk Officer

- 32+ years of experience in banking industry.
- Previously served as Joint General Manager & Chief Risk Officer in South Indian Bank.



















### **Experienced and professional team...**

#### Core Management Team (2/2)

#### **Navin Sharma**

#### Chief Audit Executive

- 23+ years of experience in banking industry.
- Previously worked as Head Business Internal Audit in ICICI Bank



#### **Rajesh Kumar Srivastava**

Head-Liability & Transaction Operations and Operations Support Group

- 30+ years of experience in Banking industry.
- Previously served as Head- Products & Principal Nodal Officer in Survoday Bank



#### Arindam Sarkar

Head - Treasury

- 24+ years of experience in banking industry.
- Previously served as Head of Interest Rates, Corporate Bonds and Equity Trading at Axis Banks •

#### **Indranil Banerjee**

**Company Secretary** 

- 26+ years experience in financial industry
- Previously served as Company Secretary at Energy Development Company



#### Pinaki Halder

**Chief Information Officer** 

- 27+ years of experience in Banking Industry
- Previously served as SVP2 Business Intelligence Unit at Axis Bank

Bandhan



#### Nand Kumar Singh

Head-Credit Administration & Asset Operations

- 33+ years of experience in Banking Industry
- Previously served as Retail Banking Head, Patna Circle, at Axis Bank

#### Siddhartha Sanyal

**Chief Economist and Head Research** 

- 25+ years of experience in the field of Macro Economic.
- Previously served as Director and Chief India Economist at Barclays Bank PLC

#### Ravindra Baburaya Gadiyar

Head-Commercial & Retail Credit

- 26+ years of experience in Banking Industry
- Previously served as National Credit Head- Small Enterprise Group (Credit) at Axis Bank



### Awards and accolades



### Awards and accolades

### Gallup Exceptional workspace

Bandhan Bank received the 2025 Gallup Exceptional Workplace Award. We are among the only 62 organisations worldwide that have received this recognition, with this Bandhan Bank became two time winner.



GALLUP EXCEPTIONAL WORKPLACE AWARD

#### ET Edge and ET Now Award

Bandhan Bank has been honoured with the ET NOW Best BFSI Brands Award 2025, recognising its leadership, innovation, and commitment to transforming the banking industry. This award highlights Bank's efforts in enhancing customer experience, fostering sustainability, and empowering underserved communities.



Bandhan

### Awards and accolades

### Marketing & Advertising Awards 2025

Double Win for Bandhan Bank

Bandhan Bank has bagged two prestigious titles at the Adgully Marketing & Advertising Awards (MAA Awards) - Kolkata Edition 2025: For "Har Sapna Possible Hai" campaign

- BFSI Marketing Excellence Award
- Best CTV Marketing Campaign

### Assam Rising CSR Award:

Your Bank has been awarded the 'Assam Rising CSR Award 2024-25' for its Corporate Social Responsibility initiatives across Assam. The award was presented at the 15th Assam Rising Youth Conclave at Dibrugarh University.



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### **Thank You**



For information contact:

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